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GOLDER RANCH FIRE DISTRICT

COMPREHENSIVE ANNUAL FINANCIAL REPORT for the fiscal year ended June 30, 2018



Community First

Proudly serving the communities of Oro Valley, Catalina and SaddleBrooke



COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the fiscal year ended June 30, 2018

Golder Ranch Fire District 3885 E. Golder Ranch Dr. Tucson, AZ 85739 Phone 520-825-9001 Fax 520-825-8043 www.golderranchfire.org

Prepared by the Finance Department of Golder Ranch Fire District

Randy Karrer, Fire Chief David Christian CPA, Finance Manager Jean Oliver, Financial Specialist Liz Deyo, Financial Specialist Mary Bequette, EMS Billing Supervisor Susan Hileman, EMS Billing Specialist

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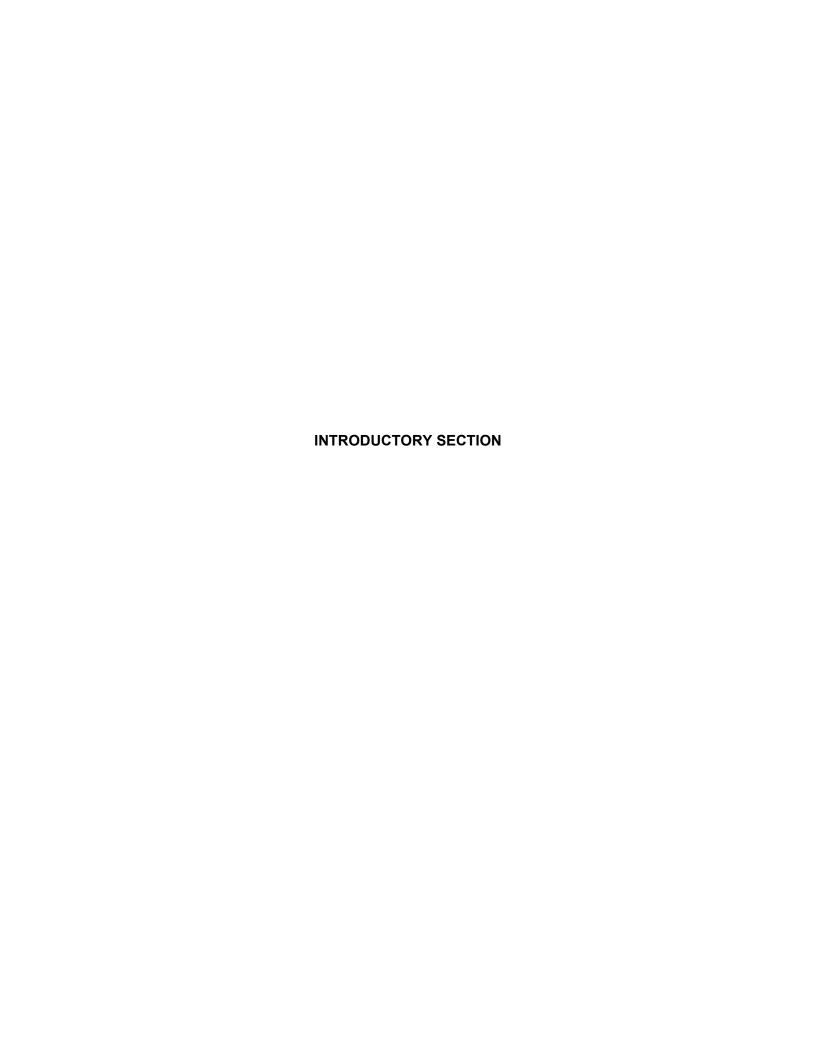
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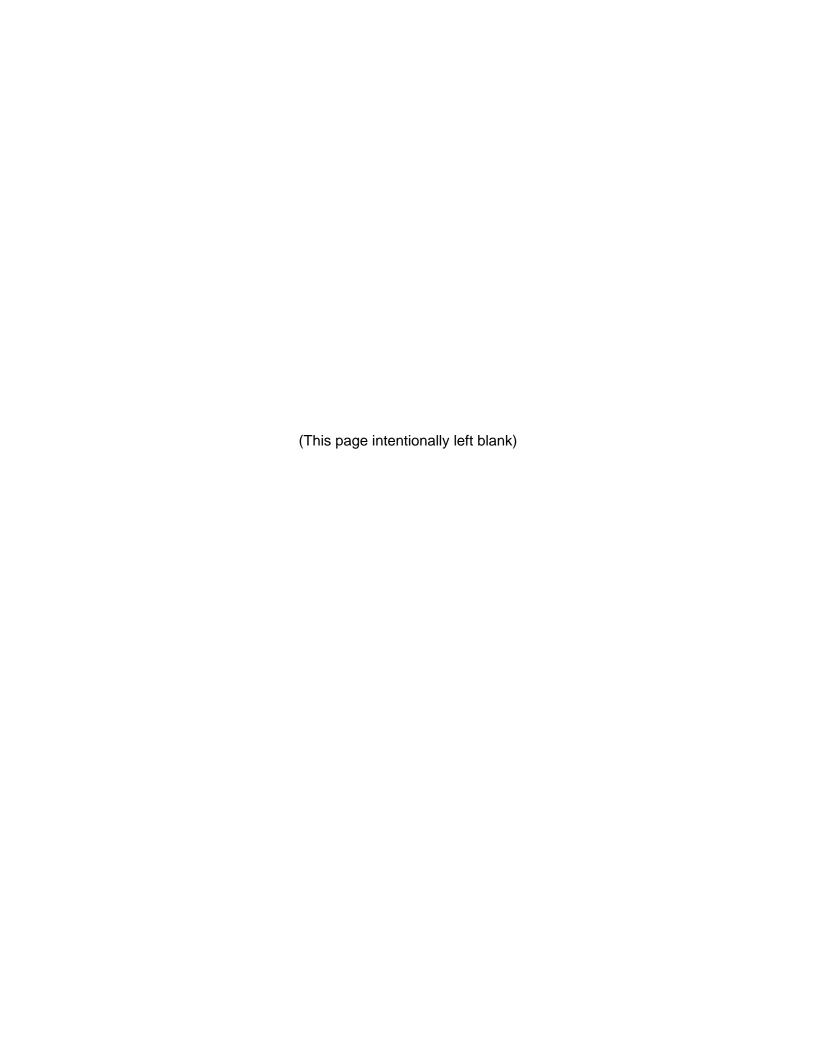
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Meeting the emerging needs of the community through teamwork, dedication, and professionalism

December 5, 2018

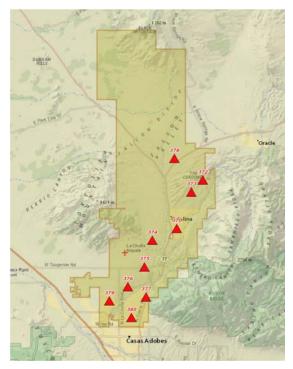
To: Golder Ranch Fire District Board of Directors and Citizens:

The following is the Comprehensive Annual Financial Report (CAFR) of the Golder Ranch Fire District for the fiscal year ending June 30, 2018. This CAFR report is intended to meet and exceed all legal reporting requirements that are borne by this jurisdiction. Furthermore, the responsibility for the completeness, fairness and accuracy of the data presented and all accompanying disclosures rests with the District. To provide a reasonable basis for making these representations, the District's management has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse; and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with accounting principles generally accepted in the United States of America. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Arizona Revised Statutes (ARS) 48-253 and 48-805(9) require an annual audit to be performed in accordance to the statutory requirements and in conformance to generally accepted government auditing standards. As such, this fiscal year audit has been performed by independent Certified Public Accountants (CPA) with the Heinfeld, Meech & Co., PC firm.

The independent auditor's opinion has been included at the front of the financial section of this report. The Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

District Profile-CONSOLIDATION



Golder Ranch Fire District was created in 1977 under the provisions set forth in Arizona Revised Statute (ARS) 48-261 and maintained in accordance to ARS 48-805. Additionally, the Fire District possesses a Certificate of Necessity (CON) #56 from the Arizona Department of Health Services and subsequently operates an ambulance transport service under the provisions set forth in Title 36, Chapter 21.1 of the Arizona Revised Statutes. The District is governed by a five member Board of Directors that serves staggered four-year terms. The Fire Chief manages the daily operations of the District and is appointed by the Governing Board.

Since its inception, the geographical boundaries of the District have expanded through annexations and

a joint merger with the Catalina Fire District and Oracle Junction Fire District and in July 2017 a consolidation with the Mountain Vista Fire District. The consolidation added 2 fire stations, an administration building, numerous equipment and apparatus as well as \$280,622,189 to the 2018 net assessed value. Post consolidation, Golder Ranch Fire District's total net assessed value (NAV) now sits at \$1.163B and has the highest value of any fire district in the state of Arizona for fiscal year 2019

The current district fire boundaries are approximately 241 square miles and the ambulance transport boundaries are approximately 394 square miles. These boundaries are geographically located in Northern Pima and Southern Pinal County. The District is predominantly comprised of residential properties and an urban/commercial corridor. The estimated population of the newly consolidated entity is 120,000 residents.

The District currently own and/or operates ten (10) fire stations, one (1) fleet services facility, one (1) training facility and two (2) administration buildings. Services are rendered by a full-time staff of two-hundred fifty-six (256) employees and a Fire Corp group comprised of approximately eleven (11) volunteers.

Medical emergencies account for the majority of reported incidents within the District. Accordingly, all first-line fire and medical response vehicles are staffed with firefighters that are trained as paramedics and/or emergency medical technicians. The population of the District is primarily spread out between the three communities of Oro Valley, Catalina and Saddlebrooke. This area is very disparate, having only an average population density of 498 per square mile.

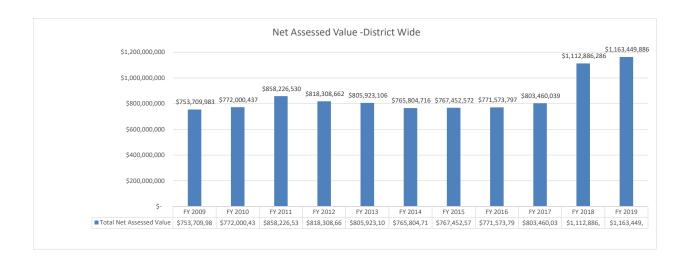
The District is focused on providing the taxpayers with the highest level of services through an efficient and effective all-hazards response model. Services include fire, medical, technical rescue, wildfire suppression, hazardous material, fire inspection, fire investigation, code enforcement, public education, life-safety classes, desert creature removal, smoke alarm assistance, lockout assistance and much more. The District continues to implement operational improvements in order to accomplish strategic goals and exceed community expectations.

District Budget

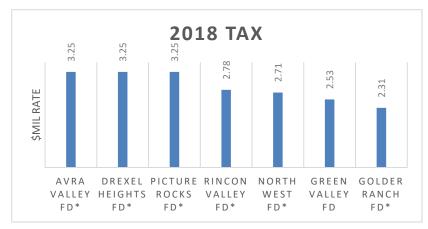
Golder Ranch Fire District is considered a political subdivision of the State and is authorized to charge a secondary assessed property tax for fire protection services. This tax is assessed on all non-exempt properties that are located within the geographical boundaries of the District and serves as its primary funding source.

For the fiscal year ended June 30, 2018 the District O&M tax rate was \$2.31 per \$100 of assessed value and is lower than all other comparable southern Arizona fire districts and well below the State imposed ceiling limit of \$3.25. The District also set ¢10 per \$100 of assessed value to service its general obligation bonds.

For the 2018 fiscal year the District saw an increase in assessed valuations from \$832 million preconsolidation to \$1.113 billion post-consolidation. This net assessed value coupled with the \$2.41 aggregate mil rate provided a levy of \$26,519,024.



Even with a slight increase in the mil rate, the District's levy is still a remarkably good value for the level of services provided. The District has historically been at or near the lowest for the Tucson Metropolitan area. For the 2018 fiscal year, GRFD continues to have the lowest tax rate of the region's largest full service fire districts and by far the lowest tax rate among districts offering ambulance transports.



2018 Fiscal Year Rate
3.25
3.25
3.25
2.78
2.71
2.53
2.31

^{*}Provides ambulance transport services

Local Economy and Outlook

More than nine years into the current expansion, Arizona continues to post solid growth in jobs and income. The Phoenix Metropolitan Statistical Area (MSA) remains the engine of state job gains, but Tucson is contributing as well. All major industries in Arizona added jobs during the past year, with construction employment finally firing on all cylinders. Housing permits are up, but not enough to restrain rapid house price increases. Overall, the state housing market is not yet in the red zone, but housing affordability will become more of a concern in the near future.

In the long run, Arizona remains well positioned to outpace the nation and most states in job, income, and population growth. Tucson is likely to outpace the U.S. during the next 30 years, but fall well short of growth rates posted by Phoenix. The state's standard of living will continue to rise, even after accounting for inflation. However, Arizona will not make much progress in closing the per capita personal income gap with the nation without significant improvement in college attainment.

Arizona Outlook

The state outlook depends in part on national economic performance. If national growth speeds up, that tends to generate faster growth in Arizona, other things the same. The current national forecast comes from IHS Markit and was completed in January 2018. The forecast calls for the national economy to accelerate in 2018, with real Gross Domestic Product (GDP) growth hitting 2.7%. That would be well above growth in 2016 and 2017, at 1.5% and 2.2%, respectively.

Continued national growth translates into continued gains in Arizona. The forecast calls for state job growth accelerate modestly to 2.2% in 2018, from 1.7% last year (Exhibit 2). That would put Arizona job growth above the national average, but well below average growth during the 30 years before the Great Recession.

	Actual*	Forecast		
	2017	2018	2019	2020
Growth Rate				
Nonfarm Jobs	1.7	2.2	2.4	1.9
Personal Income	3.8	5.5	5.7	5.8
Retail Sales Less Food	4.3	4.6	4.6	4.6
Population**	1.5	1.6	1.6	1.6
Level				
Unempl. Rate	4.9	4.1	3.9	4.0
Housing Permits	38,567	44,440	44,956	45,239

^{*}Income, sales, and housing permits data are forecast.

^{**}Method-consistent rate in 2017. Published rate was 1.9%.

Phoenix job growth is forecast to accelerate from 2.2% last year to 2.7% in 2018 and 2019. Tucson is forecast to generate job growth of 1.1% in 2017, with an acceleration to 1.3% in 2018 and again to 1.4% in 2019.

Sustained job gains in Arizona contribute to wage and income growth during the forecast. The forecast calls for income to rise by 3.8% in 2017, then accelerate to the 5.5%-5.8% range during the next three years. Tightening labor markets, and continued increases in the state minimum wage, contribute to faster wage and income growth.

Job gains also fuel increased net migration into the state. In turn, this is enough to modestly boost population growth from (method-consistent) 1.5% in 2017 to 1.6% per year during the next three years. Population growth contributes to rising housing permit activity, which rises into the 45,000 permits per year range by 2020, where it stabilizes.

Overall, if the U.S. economy continues to grow, Arizona is likely to generate sustained gains in jobs, income, and population at rates above the national average. However, state growth is not likely to return to average rates experienced during the 30 years before the Great Recession.

Hammond, George W. (2018, April 1) Arizona's First Qtr 2018 Economic Outlook Update. Retrieved from https://www.azeconomy.org

Long Term Financial Planning

As part of the budget approval process, beginning in July 2014, the District adopted a five year capital improvement plan (CIP). The CIP is a comprehensive, plan for sustaining and enhancing emergency response infrastructure by refurbishing or replacing aging facility and apparatus assets. The CIP provides a forecast for the life expectancy of each of the District's long lived assets and the estimated cost of their replacement and or refurbishment. Finally, and most importantly, the CIP will define the funding levels needed year over year for the 5 year time horizon of the plan.

Financial Governance for the District is provided for by an internal financial policy that is referred to as the *Principles of Sound Financial Management* (PSOFM). This document establishes the fiscal framework associated with the establishment of funds, fund balances, reserve funds and capital outlays. The District has and continues to automate numerous processes associated with accounts receivable, payable, billing for ambulance transports and payroll.

A multi-year strategic plan was developed and adopted by the Fire Board. This plan establishes the vision and direction that is required for District growth and operation. Updates to the strategic plan was begun in fiscal year 2016.

Major Initiatives

During the fiscal year ending June 30, 2018 the District purchased a Pearce class A pumper, a new ambulance and upgraded numerous facilities and replaced outdated equipment. A parcel of land was acquired on the corner of Shannon and Overton Roads.

Awards & Acknowledgment

Awards

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its comprehensive annual financial report for the fiscal year ended June 30, 2017. In order to be awarded this certificate, the District published an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both accounting principles generally accepted in the United States of America and applicable legal requirements.

This certificate is valid for a period of one year only. We believe that this current comprehensive annual financial report continues to meet the programs' requirements and we will be submitting it to GFOA to determine its eligibility for the fiscal year ended June 30, 2018.

Acknowledgements

A sincere gratitude is extended to the personnel of the Finance Division and the members of the Golder Ranch Fire District who contributed to this report. We are also deeply appreciative of the support extended to us by the Board of Directors and the citizens of this District.

Respectfully Submitted,

Randy Karrer Fire Chief

Dave Christian, CPA

Finance Manager



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

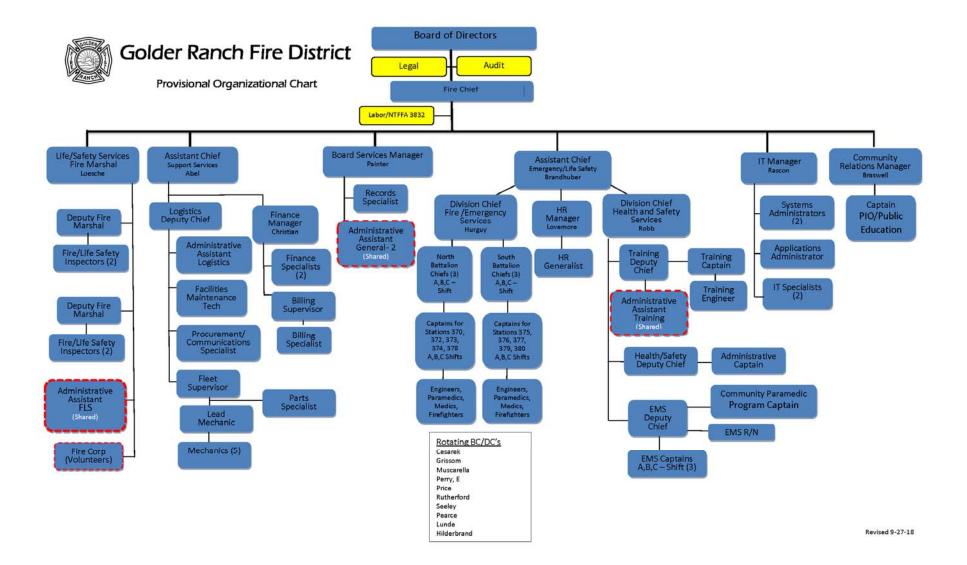
Golder Ranch Fire District Arizona

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2017

Christopher P. Morrill

Executive Director/CEO







Meeting the emerging needs of the community through teamwork, dedication, and professionalism

LIST OF ELECTED AND APPOINTED OFFICIALS

BOARD OF DIRECTORS:

		Term Expires
Chairperson	Vicki Cox Golder	November 2018
Vice Chair	Richard Hudgins	November 2020
Clerk	David Dahl	November 2020
Board Member	Steve Brady	November 2020
Board Member	Albert Pesqueira	November 2018

Administrative Offices:

3885 E. Golder Ranch Dr. Tucson, AZ 85739

Registered Agent:

Randy Karrer Fire Chief

Legal Counsel:

Leonard & Felker, P.L.C. 7440 N. Oracle Rd, Bldg 2 Tucson, AZ 85704

FINANCIAL SECTION

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Golder Ranch Fire District

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Golder Ranch Fire District (District), as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Golder Ranch Fire District, as of June 30, 2018, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As described in the notes to the financial statements, the District implemented the provisions of the Governmental Accounting Standards Board (GASB) Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, for the year ended June 30, 2018, which represents a change in accounting principle. Our opinion is not modified with respect to this matter.

Government Merger

As described in the notes to the financial statements the Golder Ranch Fire District consolidated with another fire district during the fiscal year resulting in a government merger. Golder Ranch Fire District wholly absorbed the operations of the other fire district as the continuing government. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison information, net pension liability information, and other postemployment benefit plan information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The Introductory Section, Combining and Individual Fund Financial Statements and Schedules, and Statistical Section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Combining and Individual Fund Financial Statements and Schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Combining and Individual Fund Financial Statements and Schedules Information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The Introductory Section and Statistical Section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 5, 2018, on our consideration of Golder Ranch Fire District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Golder Ranch Fire District's internal control over financial reporting and compliance.

Heinfeld, Meech & Co., P.C.

Heinfeld, Melch & Co., P.C.

Tucson, Arizona December 5, 2018 MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A) (Required Supplementary Information)

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MANAGEMENT'S DISCUSSION & ANALYSIS

As management of the Golder Ranch Fire District (the District), we offer readers of these financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2018. The management's discussion and analysis is presented as required supplementary information to supplement the basic financial statements. This discussion and analysis is intended to be an easily readable breakdown of the District's financial activities based on currently known facts, decisions and conditions. Readers are encouraged to consider the information presented here in conjunction with the financial statements as a whole, which will follow this narrative.

Financial Highlights

- At the close of the fiscal year ended June 30, 2018, the District's had a combined ending fund balance of \$9,035,468 an increase of \$546,595 from the (restated) 2017 fiscal year end. \$356,913 of total fund balance is legally restricted and \$7,793,404 of total fund balance is committed by the District Board of Directors.
- The General, Debt Service, and Capital Projects Fund budget for 2018 was based on property tax, secondary net assessed value of approximately \$1.16B (District wide) at an aggregate rate of \$2.41/\$100 of assessed value.
- Additions to the fleet during the fiscal 2018 included the purchase of a class A pumper, an ambulance and several passenger vehicles.

Overview of the Financial Statements

This annual report consists of two parts: management's discussion and analysis (this section) and the basic financial statements. The basic financial statements include The *Statement of Net Position* and the *Statement of Activities* (on pages 30 and 31) these statements provide information about the activities of the District as a whole and present a longer-term view of the District's finances. Fund financial statements start on page 34. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the District's operations in more detail than the government-wide statements by providing information about the District's most significant funds individually.

The Statement of Net Position and the Statement of Activities-Govt. Wide

One of the most important questions asked about the District's finances is, "Is the District as a whole better or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the District as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by the most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

The Statement of Net Position and Statement of Activities report the District's net position and changes in them. You can think of the District's net position – the difference between assets and liabilities – as one way to measure the District's financial health, or financial position. Over time, increases or decreases in the District's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the District's property tax base, access to non-property tax revenues, age of the District's existing infrastructure, etc., to assess the overall financial health of the District.

In the *Statement of Net Position* and the *Statement of Activities*, the District presents total Governmental activities. All of the District's basic services are reported in these two reports.

Fund Financial Statements

The fund financial statements (pages 34-40) provide detailed information about the General Fund and Debt Service Fund specifically. All of the District's basic services are reported in the General Fund, which focuses on how money flows into and out of those funds and the balances left at year-end that are available. The fund is reported using an accounting method called modified accrual accounting. This method measures cash and all other financial assets that can be readily converted to cash. The General Fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. We describe the relationship (or differences) between governmental activities (reported in the *Statement of Net Position* and the *Statement of Activities*) and governmental funds in a reconciliation included with the financial statements.

The District adopts an annual appropriated budget for the General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget.

Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the financial statements begin on page 41.

Government Wide Financial Analysis

The District's combined net position increased from a deficit of \$2,390,197 to \$5,551,421 between June 30, 2017 to June 30, 2018. As noted earlier, net position may serve over time as one useful indicator of the District's financial condition.

The largest portion of the District's positive net position is its net investment in capital assets (ie: land, buildings, equipment and fleet) net of debt. The District has monies held by a paying agent (Pima County Treasurer) that is legally restricted to service the bond obligations owed by the District. The rest of the District's net position is available to meet the ongoing operational needs of the District.

The following table presents a summary of the District's net position at the years ended June 30, 2018 and 2017 respectively.

	Governmental Activities						
	As of June 30, 2018			As	of June 30, 2017		
ASSETS							
Current and Other Assets		10,589,489			7,447,455		
Capital Assets	26,033,852			18,493,396			
Total Assets	\$ 36,623,341			\$	25,940,851		
Deferred Outflows of Resources	11,840,006				7,479,797		
LIABILITIES							
Current Liabilities		4,232,313			3,799,361		
Non-Current Liabilities		36,315,685			30,400,162		
Total Liabilities	\$	40,547,998		\$	34,199,523		
Deferred Inflows of Resources	2,363,928				1,611,322		
NET POSITION							
Net Investment in Capital Assets		11,489,341	207%		9,236,846	-386%	
Restricted for debt service		393,625	7%		311,946	-13%	
Unrestricted		(6,331,545)	-114%	((11,938,989)	499%	
Total Net Position	\$	5,551,421	100%	\$	(2,390,197)	100%	

Governmental Activities

Governmental activities increased the District's net position by \$3,523,116. The key element in this change was due to pension contributions exceeding the related pension expense and the liquidation of the Judgment Payable pursuant to the Parker vs. PSPRS plan.

The costs of all governmental activities for the year ended June 30, 2018 was \$28,493,849. Property taxes and Fire District Assistance Taxes provided \$27,061,849 or 85% of total revenues. Additional revenues were realized from sale of assets, interest and fees for services. Fees for ambulance transports amounted to \$4,479,411 or 14% of total revenues.

	Governmental Activities					
Changes in Net Position		2018			2017	
Revenues:			_			_
Program Revenues						
Charges for Services	\$	4,479,411	14%	\$	3,759,813	16%
Operating grants and contributions		321,564	1%		625,157	3%
General Revenues:						
Property taxes		27,061,849	85%		18,247,838	80%
Interest Income		64,706	0%		40,069	0%
Miscellaneous		89,435	0%		211,033	1%
TOTAL REVENUES	\$	32,016,965		\$	22,883,910	
Expenditures/expenses:						
Public Safety	\$	28,086,591		\$	28,391,504	
Interest on long-term debt		407,258			383,790	
TOTAL EXPENSES	\$	28,493,849		\$	28,775,294	_
Change in Net Assets	\$	3,523,116		\$	(5,891,384)	1
Net Position - July 1		2,028,305			3,501,187	
Net Position - June 30	\$	5,551,421		\$	(2,390,197)	

Financial Analysis of the Districts Funds

As the District completed the year, its governmental funds (as presented in the balance sheet on pages 34 and 35) reported a combined fund balance of \$9,035,468 which is an increase from last year's balance of \$8,488,873 (as restated).

The General Fund increased \$1,473,143 while the Debt Services fund increased by \$80,949. The multiyear capital improvement plan had a negative fund balance at year end (a decrease of \$1,007,497). This deficit arose due to operational needs and catastrophic apparatus failure that resulted in unanticipated replacements.

Future revenues are anticipated to correct this deficit. Future revenues are anticipated to correct this deficit.

Golder Ranch Fire District Governmental Funds - Fund Balances

	2018			2017		
MAJOR FUNDS	Amount	%		Amount	%	
General Fund	\$ 10,010,595		111% \$	6,767,528		115%
Debt Service Fund	356,913		4%	275,964		5%
Captial Projects Fund	(1,332,040)		-15%	(1,171,373)		-20%
Total Fund Balance	\$ 9,035,468	·	100% \$	5,872,119		100%

General Fund

The General Fund accounts for most all of the day to day operational and maintenance needs of the District, as well as funding necessary to service the District's one capital lease.

Debt Service Fund

This fund is used to account for the property tax collections and servicing of general obligation debt associated with the 2015 and 2016 general obligation bonds. The debt service fund has its own source of revenue with a restricted property tax levy.

Capital Projects Fund (CIP)

The Capital Projects Fund is used to provide funding for long lived assets and real property improvement projects. Beginning with the 2018 budget the District has been committing a portion of the General Fund every year to finance the multi-year CIP.

General Fund Budgetary Highlights

Pursuant to ASRS 48-805, the District adopts an annual budget for the General Fund and sets a levy for the Debt Service Fund. This budget is used to determine the funding requirements for the District.

The following chart shows results of the budget to actual comparison for fiscal 2018.

General Fund 2018 Budget to Actual							
	<u>Actuals</u>	<u>Budget</u>	<u>Variance</u>				
REVENUES							
Property Taxes	\$ 25,748,421	\$ 25,885,711	\$ (137,290)				
Charges for Services	4,479,411	4,245,051	234,360				
Intergovernmental	407,221	392,179	15,042				
Other Rev & Financing Sources	154,141	149,657	4,484				
Total Revenues & Financing Sources	30,789,194	30,672,598	116,596				
EXPENSES							
Public Safety	28,999,791	29,406,221	406,430				
Debt Service	1,329,528	1,120,240	(209,288)				
Contingency		350,000	350,000				
Total expenses	30,329,319	30,876,461	547,142				
Other financing sources (net)							
Capital Lease	1,013,268	186,159	(827,109)				
Total other financing sources (uses)	1,013,268	186,159	(827,109)				
CHANGES IN FUND BALANCE							
Increase (Decrease) in Fund Balance	1,473,143	(17,704)	1,490,847				
Beginning Fund Balance	8,537,452		8,537,452				
Ending Fund Balance	\$ 10,010,595	\$ (17,704)	\$ 10,028,299				

Actual revenues were slightly more than expected and actual expenditures were lower than expectations. Loan proceeds from a capital acquisition completed in fiscal 2017 was received in fiscal 2018 resulting in a better than expected ending fund balance.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At the end of 2018, the District had \$40,616,459 invested in land, buildings, apparatus, vehicles and equipment before consideration of accumulated depreciation. Land is held in the District's books at cost or in the case of donated land, at fair market value as determined by the donor. All buildings and rolling stock are held on the books at cost.

	Golder Ranch FD Capital Assets as of June 30,		
Governmental Type Activities	<u>2</u> <u>s 2018 (as re</u>		
Land not depreciated	3,062,318	2,787,318	
Buildings and improvements	23,093,202	22,995,681	
Vehicles, Apparatus & Equipmen	14,460,939	13,418,630	
Accumulated Depreciation	(14,582,607)	(12,661,743)	
Net Capital Assets	26,033,852	26,539,886	

Major capital projects for 2018 have already been mentioned in this analysis. The District's capitalization threshold is \$5,000. Through careful planning and monitoring of the District's capital asset replacement schedule, the District has determined an annual funding requirement that will provide for the timely replacement of major apparatus and equipment. The Capital Projects funding requirement for the upcoming fiscal year of 2019 will be \$1,800,073 of which \$0 was available from the CIP fund balance.

Additional information regarding capital assets can be found in the Notes to the Financial Statements on page 52.

Long-Term Liabilities

At the end of fiscal 2018, the District had total debt outstanding of \$14,633,015 - a reduction of \$672,670 from the end of fiscal 2017.

	Outstanding Debt as of June 30,		
		<u>2017</u>	
Governmental Type Activities	<u>2018</u>	(as restated)	<u>Change</u>
General Obligation Bonds	6,448,000	7,044,000	(596,000)
Capital Leases	8,185,015	8,261,685	(76,670)
Total Obligations	14,633,015	15,305,685	(672,670)

Additional information regarding the long and short term District obligations can be found in the notes to the Financials Statements on pages 52 through 54.

ASSESSED VALUES

Fiscal 2018 saw an increase from 2017 limited property valuation as a result of the consolidation. As such, comparability has been reset to just the 2018 and 2017 fiscal years ended June 30, 2018.

Governmental	Type	<u>Activities</u>

	2017 (Pre- Consolidation	2018 (Post Consolidation)	<u>%</u> Change
MVFD NAV	271,790,839	280,622,189	3%
GRFD NAV	803,460,039	\$ 832,264,097	3%
LEVY	24,006,146	26,536,436	10%
AVG COMBINED MIL RATE	2.23	2.38	6%

Forward looking, the net assessed value of GRFD will be based on a larger, consolidated entity that will be dramatically larger than the individual pre-consolidated entities.

MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, bond holders and creditors with a general overview of the District's finances and to comply with the District's fiduciary responsibility. If you have questions about this report or need additional financial information, contact the Finance Manager at (520) 825-9001 located at 3885 E. Golder Ranch Dr. Tucson, AZ 85739.

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BASIC FINANCIAL STATEMENTS

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GOVERNMENT-WIDE FINANCIAL STATEMENTS

GOLDER RANCH FIRE DISTRICT STATEMENT OF NET POSITION JUNE 30, 2018

	Governm Activit	
<u>ASSETS</u>		
Current assets:		
Cash and investments		411,016
Accounts receivable		445,215
Property taxes receivable		637,147
Due from governmental entities Total current assets	10	85,234 578,612
Total current assets	10,	3/0,012
Noncurrent assets:		
Capital assets, non-depreciable	3,	062,318
Capital assets, depreciable (net)	22,	971,534
Net other postemployment benefit assets		10,877
Total noncurrent assets		044,729
Total assets	36,	623,341
DEFERRED OUTFLOWS OF RESOURCES		
Deferred charge on refunding		88,504
Pension and other postemployment benefit plan items	11	751,502
Total deferred outflows of resources		840,006
Total actioned catherine of rescaled		0 10,000
<u>LIABILITIES</u>		
Current liabilities:		
Accounts payable		201,407
Accrued payroll and employee benefits		511,653
Claims payable		92,811
Compensated absences payable		376,570
Leases payable		081,820
Bonds payable		890,000
Accrued interest payable		78,052
Total current liabilities	4,	232,313
Noncurrent liabilities:		
Compensated absences payable	1,	069,032
Leases payable		103,195
Bonds payable	5,	558,000
Net pension and other postemployment benefit liability		585,458
Total noncurrent liabilities		315,685
Total liabilities	40,	547,998
DEFERRED INFLOWS OF RESOURCES		
Pension and other postemployment benefit plan items	2	363,928
Tonoish and other posternormon borront plan termo		000,020
NET POSITION		
Net investment in capital assets	11,	489,341
Restricted for:		
Debt service		393,625
Unrestricted		331,545)
Total net position	\$ 5,	551,421

GOLDER RANCH FIRE DISTRICT STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2018

				Program F	Revenu	es	R	et (Expense) evenue and anges in Net Position
Functions/Programs		Expenses		Charges for Services		ting Grants	G	overnmental Activities
Governmental activities: Public safety - emergency services Public safety - administration Public safety - community safety services Interest on long-term debt Total governmental activities	\$	21,194,096 6,827,991 64,504 407,258 28,493,849		4,479,411		321,564	\$	(16,393,121) (6,827,991) (64,504) (407,258) (23,692,874)
General re			<u>*</u>	.,,	<u>*</u>			(20,002,0)
Investm Miscella	ent ir neou			eral purposes				27,061,849 64,706 89,435 27,215,990
Changes	in ne	et position						3,523,116
Net positi	on, k	peginning of ye	ar,	as restated		-		2,028,305
Net positi	on, e	end of year				_	\$	5,551,421

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FUND FINANCIAL STATEMENTS

GOLDER RANCH FIRE DISTRICT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2018

A00570	Ger	neral Fund	Debt	Service	Сар	tal Projects
ASSETS Cash and investments	\$	9,056,664	\$	354,352	\$	
Accounts receivable		445,215		20.072		
Property taxes receivable Due from governmental entities		597,874 85,234		39,273		
Due from other funds		1,332,040				
Total assets	\$	11,517,027	\$	393,625	\$	
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND						
BALANCES						
Liabilities: Accounts payable	\$	201,407	\$		\$	
Due to other funds	φ	201,407	φ		φ	1,332,040
Accrued payroll and employee benefits		511,653				.,00=,0.0
Claims payable		92,811				
Accrued interest payable		78,052				4 000 040
Total liabilities		883,923				1,332,040
Deferred inflows of resources:						
Unavailable revenue - property taxes		537,275		36,712		
Unavailable revenue - intergovernmental		85,234		00.740		
Total deferred inflows of resources		622,509		36,712		
Fund balances (deficits):						
Restricted				356,913		
Committed		7,793,404				(4.000.040)
Unassigned		2,217,191		256.042		(1,332,040)
Total fund balances		10,010,595		356,913		(1,332,040)
Total liabilities, deferred inflows of resources						
and fund balances	\$	11,517,027	\$	393,625	\$	

	Total				
Go	Governmental				
	Funds				
\$	9,411,016 445,215 637,147 85,234 1,332,040				
\$	11,910,652				
\$	201,407 1,332,040 511,653 92,811 78,052				
	2,215,963				
	573,987 85,234 659,221				
	356,913 7,793,404 885,151 9,035,468				
\$	11,910,652				

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GOLDER RANCH FIRE DISTRICT RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION JUNE 30, 2018

Total governmental fund balances		\$ 9,035,468
Amounts reported for <i>governmental activities</i> in the Statement of Net Position are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		
Governmental capital assets Less accumulated depreciation	\$ 40,616,459 (14,582,607)	26,033,852
Some receivables are not available to pay for current period expenditures and, therefore, are reported as unavailable revenues in the funds.		
Property taxes Intergovernmental	573,987 85,234	659,221
Deferred items related to the net cost of issuance of bonds are amortized over the life of the associated bond issue in the government-wide statements but not reported in the funds.		88,504
Deferred outflows and inflows of resources related to pensions/OPEB are applicable to future periods and, therefore, are not reported in the funds.		
Deferred outflows of resources related to pensions/OPEB Deferred inflows of resources related to pensions/OPEB	11,751,502 (2,363,928)	9,387,574
The Net OPEB asset is not a current financial resource and, therefore, is not reported in the funds.		40.077
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		10,877
Compensated absences payable Capital leases payable Net OPEB liability Net pension liability	(2,445,602) (8,185,015) (174,368) (22,411,090)	
Bonds payable	(6,448,000)	(39,664,075)
Net position of governmental activities		\$ 5,551,421

GOLDER RANCH FIRE DISTRICT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2018

	General Fund	Debt Service	Capital Projects	
Revenues: Property taxes Intergovernmental	\$ 25,748,421 407,221	\$ 829,867	\$ 520,758	
Charges for services Investment income	4,479,411 64,706			
Miscellaneous Total revenues	89,435 30,789,194	829,867	520,758	
Expenditures: Current -				
Public safety - emergency services Public safety - administration	22,117,838 6,817,449			
Public safety - community safety services Capital outlay Debt service -	64,504		1,528,255	
Principal retirement Interest and fiscal charges	1,089,938 239,590	596,000 152,918		
Total expenditures	30,329,319	748,918	1,528,255	
Excess (deficiency) of revenues over expenditures	459,875	80,949	(1,007,497)	
Other financing sources (uses): Capital lease agreements Total other financing sources (uses)	1,013,268 1,013,268			
Changes in fund balances	1,473,143	80,949	(1,007,497)	
Fund balances (deficits), beginning of year, as restated	8,537,452	275,964	(324,543)	
Fund balances (deficits), end of year	\$ 10,010,595	\$ 356,913	\$ (1,332,040)	

Go	Total vernmental Funds
\$	27,099,046 407,221 4,479,411 64,706 89,435 32,139,819
	22,117,838 6,817,449 64,504 1,528,255
	1,685,938 392,508 32,606,492
	(466,673)
	1,013,268 1,013,268
	546,595
	8,488,873
\$	9,035,468

GOLDER RANCH FIRE DISTRICT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2018

Changes in fund balances - total governmental funds		\$ 546,595
Amounts reported for <i>governmental activities</i> in the Statement of Activities are different because:		
Governmental funds report the portion of capital outlay for capitalized assets as expenditures. However, in the Statement of Activities, the costs of those assets are allocated over their estimated useful lives as depreciation expense.		
Expenditures for capitalized assets Less current year depreciation	\$ 1,414,830 (1,920,864)	(506,034)
Issuance of capital lease agreements provides current financial resources to governmental funds, but the issuance increases long term liabilities in the Statement of Net Position.		(1,013,268)
Some revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.		
Property taxes Intergovernmental	(37,197) (85,657)	(122,854)
Repayments of long-term debt principal are expenditures in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.		
Capital lease principal retirement Bond principal retirement	1,089,938 596,000	1,685,938
Governmental funds report pension/OPEB contributions as expenditures. However, they are reported as deferred outflows of resources in the Statement of Net Position. The change in the net pension/OPEB liability, adjusted for deferred pension items, is reported as pension expense in the Statement of Activities.		
Current year pension/OPEB contributions Pension/OPEB expense	3,574,520 (2,486,501)	1,088,019
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Judgments payable Amortization of deferred bond items Compensated absences	1,597,465 (14,750) 262,005	1,844,720
Changes in net position in governmental activities		\$ 3,523,116



Meeting the emerging needs of the community through teamwork, dedication, and professionalism

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

Established in 1977 Golder Ranch Fire District (District) is an Arizona Special Taxing District operating under Arizona Revised Statutes Title 48, Chapter Five. The District provides a range of fire protection and emergency services, emergency medical services, ambulance transport and community assistance to the residents of unincorporated Pima and Pinal Counties, Town of Oro Valley and the communities of Catalina and SaddleBrooke.

On July 20, 2017, the District consolidated with a separate neighboring fire district, Mountain Vista Fire District in order to provide financial stability and operational continuity to the Oro Valley Community. The consolidation resulted in the full operational absorption of the Mountain Vista Fire District into Golder Ranch Fire District. Upon resolution to accept the consolidation, the Mountain Vista Fire District Board of Directors was dissolved. GASB Statement No. 69, *Government Combinations and Disposals of Government Operations*, required that the District assume all assets, deferred outflows of resources, liabilities, deferred outflows of resources and net position (including the classifications of net position) on the basis of the carrying values separately reported in the statements of net position of Mountain Vista Fire District as of July 1, 2017.

The power and authority given to the District is vested in a Board of Directors, each member being elected for a four-year term. The Board of Directors has the statutory authority to adopt and modify the budget, levy taxes, control all assets, including facilities and properties, authorize borrowing or long-term debt issuances, sign contracts and develop the service programs to be provided. The responsibility and accountability for over all funds and fiscal matters are vested in the Board of Directors. The District is responsible for its debts and is entitled to surpluses. No separate agency receives a financial benefit from nor imposes a financial burden on the District.

The Board of Directors appoints the Fire Chief of the District. The activities under the purview of the Fire Chief are within the scope of the reporting entity and the Fire Chief is accountable to the Board of Directors for the activities being managed. The District is the primary, special purpose government responsible for all fire protection within its service areas. As a result, all significant activities have been included in the government-wide financial statements. The District's financial statements represent those of a stand-alone government, as there are no discretely or blended component units.

During the year ended June 30, 2018, the District implemented the provisions of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. GASB Statement No. 75 requires governments providing defined benefit postemployment benefits other than pensions to recognize the long-term obligation for those benefits as a liability, and to more comprehensively and comparably measure the annual costs of those benefits. This Statement also enhances accountability and transparency through revised note disclosures and new required supplementary information. The more significant of the District's accounting policies are described below.

Government-wide and Fund Financial Statements

The government-wide financial statements report information on all of the governmental activities of the District. Eliminating entries have been posted to minimize the double counting of internal activities. Governmental activities are financed primarily through property taxes and ambulance transport revenues.

The *Statement of Activities* presents a comparison between direct expenses of the public safety program of the District and program revenues. Direct expenses are those that are specifically associated with the public safety function and therefore, are clearly identifiable to that function. Program revenues include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Property taxes, investment earnings, insurance refunds, and other items that are not properly classified as program revenues, are presented as general revenues.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus, whereby all assets and liabilities are included in the *Statement of Net Position*. The increases and decreases in the net position are presented in the government-wide *Statement of Activities*. These statements are reported on the accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows.

The governmental fund financial statements are accounted for using a current financial resources measurement focus, whereby only current assets and current liabilities generally are included in the *Balance Sheet*, and the *Statement of Revenues, Expenditures and Changes in Fund Balances* present increases and decreases in those net current assets. These funds use the modified accrual basis of accounting whereby revenues are recorded only when susceptible to accrual (both measurable and available). "Measurable" means that the amount of the transaction can be determined. "Available" is defined as being collectible within the current period or soon enough thereafter (60 days) to be used to liquidate liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due.

Real and personal property taxes are levied on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day in October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May. The county attaches a lien on real and personal property on the first day of January preceding assessment and levy. All property taxes are billed and collected by the Pima and Pinal County Treasurers. In the governmental fund financial statements, property taxes are reflected as revenues in the fiscal period for which they were levied, provided they are due, or past due and receivable within the current period, and collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period (60 days). Otherwise they are reported as deferred inflows of resources.

Intergovernmental revenues are recognized as revenues when all eligibility requirements are met. There are, however, essentially two types of intergovernmental revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the District; therefore, all eligibility requirements are determined to be met when the underlying expenditures are recorded. In the other, monies are virtually unrestricted as to the purpose of the expenditure and are usually revocable only for failing to comply with prescribed requirements; therefore, all eligibility requirements are determined to be met at the time of receipt or earlier if the susceptible to accrual criteria are met.

The District reports the following three major governmental funds:

- The General Fund is the primary operating fund of the District. It accounts for all financial
 resources of the District, except those required to be accounted for in another fund, either
 legally or by Board direction. The principal revenue source is property taxes. Primary
 expenditures are for public safety.
- The Capital Projects Fund accounts for the capital improvement projects that were funded by the 2005 and 2007 GADA bond issues. The Capital Projects Fund was completely exhausted by the beginning of fiscal 2012, the 2015 budget provides for new funding and a five year time horizon for the CIP.
- The Debt Service Fund accounts for repayment of general obligation debt. The principal revenue source is property taxes, while primary expenditures are for principal and interest debt service payments.

Cash and Equivalent

The District considers cash on hand, demand deposits and short-term highly liquid investments with a maturity of three months or less, when purchased, to be cash and cash equivalents. Investments maintained in the Pima County Investment Pool, are carried at cost, which approximates fair value, and are classified as a cash equivalent. Fair value of the investments in these pools is the same as the value of the pool shares.

Receivables

All accounts and property tax receivables are shown net of any allowance for uncollectible accounts. Real and personal property taxes are levied upon all taxable property within the District and become liens against the property on the first day of January preceding assessment and levy. Federal and state grants and contracts are recorded as intergovernmental receivables and revenues when the related expenditures are incurred.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position may report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position may report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements.

Capital Assets

Capital assets are stated at cost or estimated historical cost. Donated capital assets are recorded at acquisition value at the date of donation. Normal maintenance and repairs are charged to operations as incurred. Major additions, improvements and replacements are capitalized. Gains or losses from sales or retirements of capital assets are included in the results of operations.

Capital assets include land, buildings, improvements, equipment, and other tangible assets costing over \$5,000 and that have initial useful lives extending beyond a single reporting period.

Depreciation is computed on assets in service, using the straight-line method over their estimated useful lives:

- -Land and construction in progress non-depreciable
- -Vehicles, furniture and equipment: 5-18 years
- -Buildings and facilities: 10-40 years

Compensated Absences

It is the policy of the District to permit employees to accumulate earned but unused paid time off. A liability is reported for paid time off that the District will pay upon termination or retirement. None of the liability for compensated absences is expected to be liquidated with expendable available financial resources. Accordingly, compensated absences are accrued as a liability only in the government-wide financial statements. The General Fund has been used to liquidate the liability for compensated absences in prior years.

Pensions and Other Postemployment Benefits

For purposes of measuring the net pension liability, and other postemployment benefit (OPEB) assets and liabilities, related deferred outflows of resources and deferred inflows of resources, and related pension expenses, information about the pension and OPEB plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Long-Term Debt

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the statement of net position. Bond premiums and discounts, are amortized over the life of the bonds using the straight-line method. Deferred amounts on refunding result from the difference between the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Net Position Flow Assumption

In the government-wide fund financial statements the District applies restricted resources first when outlays are incurred for purposes for which either restricted or unrestricted amounts are available.

Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Fund Balance

The District's fund balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Non-spendable: The non-spendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

Restricted: The Restricted Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation. Enabling legislation authorizes the District to assess, levy, charge, or otherwise mandates payment of resources and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation. Legal enforceability means that the District can be compelled by an external party – such as citizens, public interest groups, or the judiciary to use resources created by enabling legislation only for the purposes specified by the legislation.

Committed: The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by the Board of Directors. Those committed amounts cannot be used for any other purpose unless the Board of Directors removes or changes the specified use by taking the same type of formal action it employed to previously commit those accounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process by resolution of the Board of Directors. Constraints imposed on the use of committed amounts are imposed by the Board of Directors through formal action, separate from the authorization to raise the underlying revenue; therefore, compliance with these constraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned: Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Directors or a District official delegated that authority by District Charter, formal board action.

Unassigned: Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had be restricted, committed, or assigned. The District applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available.

Emergency Reserve: By Board resolution, the District maintains an "Emergency Reserve" in the General Fund of ten percent (10%) of the average actual General Fund revenues for the preceding three fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of \$250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents (e.g. floods, fires, storm damage). Any usage of Emergency Reserves must be appropriated or ratified by the Board of Directors, through formal Board resolution.

Operating Reserve: By Board resolution, the District maintains an additional General Fund "Operating Reserve" with an upper goal of an additional twenty percent (20%) of the average actual General Fund revenues for the preceding three fiscal years. The Operating Reserve is intended to be a reserve for unexpected events whose impact exceeds \$500,000. Any use of the Operating Reserve funds must be approved by the Board of Directors and include a repayment plan that projects to restore the Operating Reserve to the twenty percent (20%) level within two fiscal years following the fiscal year in which the event occurred.

Budget Stabilization Reserve: By Board resolution, the District maintains an additional General Fund "Budget Stabilization Reserve" with an upper goal of an additional ten percent (10%) of the average actual General Fund revenues for the preceding three fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations within the fiscal cycle(s) and operating requirements that exceed \$500,000. The reserve funds will provide time for the District to restructure its operations in a deliberate manner to ensure continuance of critical District activities. Any use of the Budget Stabilization Reserve funds must be approved by the Board of Directors and include a repayment plan, based on a multi-year financial projection, that plans to restore the Budget Stabilization Reserve to the ten percent (10%) level within the three fiscal years following the fiscal year in which the event occurred.

The Board authorized the Fire Chief to assign amounts for specific purposes pursuant to the fund balance policy adopted by resolution. When expenditures are incurred for purposes for which both restricted and unrestricted funds balances are available, the District considers restricted amounts to be used first, then unrestricted. When expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, they are considered to be spent in the following order: committed, assigned and then unassigned.

The table below provides detail of the major components of the District's fund balance classifications at year end.

	General		Debt	Capital
	Fund	Ser	vice Fund	Projects Fund
Fund Balances:				
Restricted:				
Debt service	\$	\$	356,913	\$
Committed:				
Emergency Reserve	1,948,351			
Operating Reserve	3,896,702	2		
Budget Stabilization Reserve	1,948,351			
Unassigned	2,217,191			(1,332,040)
Total fund balances	\$ 10,010,595	\$	356,913	\$ (1,332,040)

Net position

Net position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through enabling legislation or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Budgetary Information

The District budgets all funds in accordance with the requirements of state law. All funds are budgeted on the modified accrual basis of accounting. The Governing body adopts the original budget by resolution prior to the beginning of the fiscal year of the District. The Board resolution authorizing budgeted expenditures for each fund sets the level by which actual expenditures should not be exceeded. Total labor, goods, services and other expenditures for the funds are the levels of control established by the budget resolution. The detailed budget document is required to contain specific detailed information for the above mentioned expenditures. Budgeted expenditures lapse at year-end and may not be carried over to subsequent years.

STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

At year end, the District did not have any funds with expenditures that exceeded the budgets. However, at year end the Capital Projects Fund reported a deficit fund balance of \$1,332,040. The deficit arose because of operational needs and catastrophic apparatus failure that resulted in unanticipated replacements. The deficit is expected to be eliminated in fiscal year 2019 by allocating sufficient property tax revenues to the Capital Projects Fund.

CASH AND INVESTMENTS

The District maintains a cash and investment pool that is available for use by all funds. Each fund's portion of this pool is displayed on the Statement of Net position as part of "cash and investments". Cash and investments are comprised of the following at June 30, 2018:

	Average Maturities	F	Fair Value
Petty Cash	N/A	\$	350
Deposits with Local Financial Institutions	N/A		1,143,163
Local Government Investment Pools	270 days		8,267,503
Total		\$	9,411,016

Deposits

Custodial credit risk is the risk that in the event of bank failure, the District's deposits may not be returned. Arizona Revised Statutes require collateral for demand deposits, certificates of deposit and repurchase agreements at 101 percent of all deposits not covered by federal depository insurance. At June 30, 2018, deposits with financial institutions have a bank value of \$2,100,061 and a book value of \$1,143,163. The difference of \$956,898 represents deposits in transit, outstanding checks, and other reconciling items at year-end. At June 30, 2018, \$1,795,671 of the District's deposits was insured or covered by collateral held by the pledging financial institution in the District's name.

Fair Value Measurements

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset.

- Level 1 inputs are quoted prices in active markets for identical assets
- Level 2 inputs are significant other observable inputs
- Level 3 inputs are significant unobservable inputs

Cash Equivalents

The District invests funds in two County Local Government Investment Pools. No oversight is provided for the investment pools, nor does the structure of the pools provide for shares. The balance reported is fully liquid and available upon demand. Participation in the investment pools is involuntary. Participants in the pools are not required to categorize the value of shares in accordance with the fair value hierarchy.

Custodial Credit Risk-Deposits: Custodial credit risk is the risk that, in the event of a bank failure, the Districts deposits may not be returned to the District. The District does not have a deposit policy for custodial risk.

Interest Rate Risk: The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk: The District has no investment policy that would further limit its investment choices. As of year-end, the District's investment in the County Treasurer investment pools did not receive a credit rating from a national rating agency.

Custodial Credit Risk – Investments: The District's investment in the County Treasurer investment pools represents a proportionate interest in the pools' portfolio; however, the District's portion is not identified with specific investments and is not subject to custodial credit risk.

CAPITAL ASSETS

The changes in capital assets for the year ended June 30, 2018 were as follows:

	Beginning			Ending
	Balance	Increase	Decrease	Balance
Land not depreciated	\$ 2,787,318	\$ 275,000	\$	\$ 3,062,318
Buildings and improvements	22,995,681	97,521		23,093,202
Vehicles and apparatus	13,418,630	1,042,309		14,460,939
Total capital assets	39,201,629	1,414,830		40,616,459
Less accumulated depreciation				
Buildings and improvements	(5,150,857)	(594,257)		(5,745,114)
Vehicles and apparatus	(7,510,886)	(1,326,607)		(8,837,493)
Total accumulated depreciation	(12,661,743)	(1,920,864)		(14,582,607)
Capital assets, net of depreciation	\$ 26,539,886	\$ (506,034)	\$	\$ 26,033,852

LONG-TERM DEBT

General Obligation Bonds

General obligation bonds are direct obligations and pledge the full faith and credit of the District. The District has outstanding general obligation bonds payable from a \$5,310,000 refunded issuance of callable 10-year bonds dated January 22, 2015 with interest rates of 2.05 percent and a \$2,932,000 refunded issuance of callable 10-year bonds dated December 28, 2016 with interest rates of 2.25 percent.

Principal and interest on all long-term debt is paid semi-annually. The bonds are repaid from General Fund secondary property taxes and used to fund construction projects, purchase capital equipment and fire apparatus.

Annual debt service requirements to maturity for general obligation bonds are as follows:

		Governmental Activities				
Year ending June 30:			Principal		Interest	Total
	2019	\$	890,000		137,782	1,027,782
	2020		913,000		118,908	1,031,908
	2021		932,000		99,542	1,031,542
	2022		951,000		79,780	1,030,780
	2023		970,000		59,614	1,029,614
	2024-27		1,792,000		65,456	1,857,456
Total		\$	6,448,000	\$	561,082	7,009,082

Capital Leases

The District has acquired various equipment and a vehicle under the provisions of long-term lease agreements classified as capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. Revenues from the General Fund are used to pay the capital lease obligations. Amortization of assets recorded under capital leases is included with depreciation expense.

The assets acquired through capital leases that meet the District's capitalization threshold are as follows:

	G	overnmental Activities
Asset:		
Land not depreciated	\$	1,247,000
Building and improvements		7,043,418
Vehicles, furniture and equipment		2,880,175
Less: Accumulated depreciation		(2,006,996)
Total	\$	9,163,597

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2018 were as follows:

Year Ending June 30:			vernmental Activities
•	2019	\$	1,290,178
	2020	Ψ	1,198,349
2	2021		1,198,348
	2022		821,086
2	2023		821,086
2	2024-28		2,856,727
2	2029-31		1,182,220
Total minimum lease pay	yments		9,367,994
Less: amount represent	•		1,182,979
•	-		
Present value of minimu	m lease payments	\$	8,185,015
	-	- 	-
Due within one year		\$	1,081,820

Operating Leases

The District leases ambulance equipment under the provisions of long-term lease agreements classified as operating leases for accounting purposes. Rental expenditures under the terms of the operating leases totaled \$81,249 for the current fiscal year. The operating leases have remaining noncancelable lease terms and provide renewal options. The future minimum rental payments required under the operating leases at year end were as follows:

Year Ending June 30:	
2019	\$ 92,360
2020	92,360
2021	59,914
2022	27,468
2023	13,734
Total minimum payments required	\$ 285,836

Changes in Long-term Liabilities

Long term liability activity for the year ended June 30, 2018 was as follows:

	Beginning Balance	Additions	F	Reductions	Ending Balance	Due Within One Year
Governmental activities:	_					<u> </u>
Bonds payable:						
Series 2015A GO Bonds	\$ 4,214,000	\$	\$	565,000	\$ 3,649,000	\$ 575,000
Series 2017A GO Bonds	2,830,000			31,000	2,799,000	315,000
Total bonds payable	7,044,000			596,000	 6,448,000	890,000
Capital Leases Payable	8,261,685	1,013,268		1,089,938	 8,185,015	1,081,820
Net OPEB liability		174,368			174,368	
Net pension liability	20,054,262	2,356,828			22,411,090	
Judgments payable	1,597,465			1,597,465		
Compensated absences	2,707,607	1,449,408		1,711,413	2,445,602	1,376,570
Governmental activity long-term		 			 	
liabilities	\$ 39,665,019	\$ 4,993,872	\$	4,994,816	\$ 39,664,075	\$ 3,348,390

INTERFUND BORROWING

At year end the Capital Projects Fund had a negative cash balance which was reduced by interfund borrowing with the General Fund. The interfund balance is expected to be paid within one year.

PRIOR PERIOD ADJUSTMENTS

GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, represents changes in accounting principles. In addition, due to the consolidation of Mountain Vista Fire District, the District adjusted capital assets, long-term liabilities and other account balances. Net position as of July 1, 2017, has been restated as follows:

					Capital
	S	Statement of	General		Projects
		Activities	Fund		Fund
Net position/fund balance, June 30, 2017,					
as previously reported	\$	(2,390,197)	\$ 6,767,528	\$(1,171,373)
Consolidated balances		4,658,005	1,769,924		846,830
Net OPEB asset		4,979			
Net OPEB liability		(244,482)			
Net position/fund balance, July 1, 2017,					
as restated	\$	2,028,305	\$ 8,537,452	\$	(324,543)

The detail of account balances and net position for the consolidation of Mountain Vista Fire Department is as follows:

ASSETS	
Current assets	\$ 3,003,396
Capital assets	8,046,490
Total assets	11,049,886
Deferred outflows of resources	253,533
LIABILITIES	
Current liabilities	1,116,650
Noncurrent liabilities	5,528,764
Total liabilities	6,645,414
NET POSITION	
Net investment in capital assets	2,100,594
Unrestricted	2,557,411
	\$ 4,658,005

RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions, injuries to employees and natural disasters. The District carries commercial insurance for all such risks of loss, including workers' compensation and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

The District has established a self-insured health care program for employees, employees' spouses, and their dependents. Payments are made to Blue Cross and Blue Shield for 100 percent of services and have a maximum of \$1,000 per enrolled person on a contract year basis. During the year, the District General Fund paid claims in the amount of \$1,249,746 and administrative fees and premiums of \$578,287. All claims handling procedures are performed by a third-party claims administrator. The District purchased reinsurance that limits exposure of any single claim to \$75,000 and \$1.5 million in the aggregate.

The District limits its exposure through specific and aggregate stop-loss coverage. All claims handling procedures are performed by a third-party claims administrator. Reported unpaid claims, have been accrued as a liability based upon monthly claims summary reports. These claims are expected to be fully paid within one year of the financial statement date. Changes in the balances of claims payable during the past two years are as follows:

		Claims	Сι	ırrent Year			
	F	Payable	С	laims and			Claims
	Be	ginning of	С	hanges in	Claim	Р	ayable at
		Year	Е	Estimates	Payments	Er	nd of Year
2017-18	\$	88,779	\$	1,253,778	\$ 1,249,746	\$	92,811
2016-17		112.855		1.380.315	1.404.391		88.779

PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

The District contributes to the plans described below. The plans are component units of the State of Arizona.

Aggregate Amounts

At June 30, 2018, the District reported the following aggregate amounts related to pensions and other postemployement benefits (OPEB) for all plans to which it contributes.

	Governmental		
		Activities	
Pension and OPEB assets	\$	37,099,690	
Total pension and OPEB liability		56,610,664	
Net pension and OPEB assets		(10,877)	
Net pension and OPEB liability		22,585,458	
Deferred outflows of resources		11,751,502	
Deferred inflows of resources		2,363,928	
Pension and OPEB expense		2,423,132	

The District reported \$3.6 million of pension and OPEB contributions as expenditures in the governmental funds related to all plans to which it contributes.

A. Arizona State Retirement System

Plan Description

District employees participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing multiple-employer defined benefit pension plan, a cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plan, and a cost-sharing multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Articles 2 and 2.1. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on the ASRS website at www.azasrs.gov.

Benefits Provided

The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

Retirement Initial Membership Date:

	Before July 1, 2011	On or After July 1, 2011
Years of service and age	Sum of years and age equals 80	30 years, age 55
required to receive	10 years, age 62	25 years, age 60
benefit	5 years, age 50*	10 years, age 62
	Any years, age 65	5 years, age 50*
		Any years, age 65
Final average salary is	Highest 36 months of last	Highest 60 months of last
based on	120 months	120 months
Benefit percent per year	2.1% to 2.3%	2.1% to 2.3%
of service	2.1% (0 2.3%	2.1% to 2.3%
	*With actuarially reduced benefits	

Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earnings. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the survivor benefit is determined by the retirement benefit option chosen. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

Retired and disabled members, with at least five years of credited service, are eligible to receive health insurance premium benefits. The benefits are payable only with respect to allowable health insurance premiums for which the member is responsible. For members with 10 or more years of service, benefits range from \$150 per month to \$260 per month depending on the age of the member and dependents. For members with five to nine years of service, the benefits are the same dollar amounts as above multiplied by a vesting fraction based on completed years of service.

Active members are eligible for a long-term disability benefit in the event they become unable to perform their work. The monthly benefit is equal to two-thirds of their monthly earnings. Members receiving benefits continue to earn service credit up to their normal retirement dates. Members with long-term disability commencement dates after June 30, 1999 are limited to 30 years of service or the service on record as of the effective disability date, if their service is greater than 30 years.

Contributions

In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the current fiscal year, active ASRS members were required by statute to contribute at the actuarially determined rate of 11.50 percent (11.34 percent for retirement and 0.16 percent for long-term disability) of the members' annual covered payroll, and the District was required by statute to contribute at the actuarially determined rate of 11.50 percent (10.90 percent for retirement, 0.44 percent for health insurance premium benefit, and 0.16 percent for long-term disability) of the active members' annual covered payroll.

The District's contributions for the year ended June 30, 2018 were as follows:

	E	xpense
Pension	\$	261,018
Health Insurance Premium		10,537
Long-Term Disability		3,831

The District's net pension and OPEB liabilities, and related contributions, are paid by the same funds as the employee's salary, with the largest component coming from the General Fund.

Pension and OPEB Assets/Liability

The net pension and OPEB assets/liability were measured as of June 30, 2017. The total liability used to calculate the net asset or net liability was determined using update procedures to roll forward the total liability from an actuarial valuation as of June 30, 2016, to the measurement date of June 30, 2017. The District's proportion of the net asset/liability was based on the District's actual contributions to the applicable plan relative to the total of all participating employers' contributions to the plan for the year ended June 30, 2017.

At June 30, 2018, the District reported the following amounts for its proportionate share of the ASRS plans net assets/liability. In addition, at June 30, 2017, the District's percentage proportion for each plan and the related change from its proportion measured as of June 30, 2016 was:

	Net		District	Increase
	(Assets) Liability		% Proportion	(Decrease)
Pension	\$	3,067,318	0.020	0.002
Health Insurance Premium		(10,877)	0.020	
Long-Term Disability		7,166	0.020	

Pension/OPEB Expense and Deferred Outflows/Inflows of Resources

The District has deferred outflows and inflows of resources related to the net pension and OPEB assets/liability. Certain changes in the net pension and OPEB assets/liability are recognized as pension and OPEB expense over a period of time rather than the year of occurrence. For the year ended June 30, 2018, the District recognized pension and OPEB expense as follows:

	E	xpense
Pension	\$	328,571
Health Insurance Premium		6,362
Long-Term Disability		3,822

The District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Deferred Outflows of Resources					
	P	ension	Ins	lealth urance emium	,	g-Term ability
Differences between expected and actual experience	\$		\$		\$	
Changes of assumptions or other inputs	,	133,221	,		•	
Net difference between projected and actual earnings		,				
on pension investments		22,021				
Changes in proportion and differences between contributions and proportionate share of contributions		282,059				
Contributions subsequent to the measurement date		261,018		10,537		3,831
Total	\$	698,319	\$	10,537	\$	3,831
		Defer	red Inflo	ows of Resou	rces	
			F	lealth		
				urance	-	g-Term
	P	ension	Pr	emium	Dis	ability
Differences between expected and actual experience	\$	91,975	\$		\$	
Changes of assumptions or other inputs		91,718				
Net difference between projected and actual earnings on pension investments				12,247		1,072
Changes in proportion and differences between				40		
contributions and proportionate share of contributions		100.000		13		4.070
Total	\$	183,693	\$	12,260	\$	1,072

The amounts of deferred outflows of resources resulting from contributions subsequent to the measurement date as reported in the table above will be recognized as an adjustment of the net pension and OPEB assets/liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be recognized in pension and OPEB expense as follows:

			Health			
			Insurance		Long-Term	
Year Ending June 30:	Pension		Premium		Disability	
2019	\$	33,612	\$	(3,065)	\$	(268)
2020		233,682		(3,065)		(268)
2021		56,871		(3,065)		(268)
2022		(70,557)		(3,065)		(268)
2023				(1)		

Actuarial Assumptions. The significant actuarial assumptions used to measure the total pension and OPEB liability are as follows:

	Pension	OPEB
Actuarial valuation date	June 30, 2016	June 30, 2016
Actuarial roll forward date	June 30, 2017	June 30, 2017
Actuarial cost method	Entry age normal	Entry age normal
Investment rate of return	8.0%	8.0%
Projected salary increases	3.0-6.75%	Not applicable
Inflation	3.0%	3.0%
Permanent base increases	Included	Not applicable
Mortality rates	1994 GAM Scale BB	1994 GAM Scale BB
Healthcare cost trend rate	Not applicable	Not applicable

The actuarial assumptions used in the June 30, 2016 valuation were based on the results of an actuarial experience study for the five-year period ended June 30, 2012. The purpose of the experience study was to review actual experience in relation to the actuarial assumptions in effect. The ASRS Board adopted the experience study recommended changes which were applied to the June 30, 2013, actuarial valuation. The study did not include an analysis of the assumed investment rate of return.

The long-term expected rate of return on ASRS plan investments was determined to be 8.70 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class for all ASRS plans are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Equity	58%	6.73%
Fixed income	25	3.70
Real estate	10	4.25
Multi-asset	5	3.41
Commodities	2	3.84
Total	100%	

Discount Rate

The discount rate used to measure the ASRS total pension and OPEB liability was 8.0 percent, which is less than the long-term expected rate of return of 8.70 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board's funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on investments was applied to all periods of projected benefit payments to determine the total pension and OPEB liability.

Sensitivity of the Proportionate Share of the Net Pension and OPEB Assets/Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension and OPEB assets/liability calculated using the discount rate of 8.0 percent, as well as what the proportionate share of the net pension and OPEB assets/liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	Proportionate share of the net (assets) liability					
		Current				
	1%	1% Decrease Discount Rate		1% Increase		
Rate		7.0%		8.0%		9.0%
Pension	\$	3,936,956	\$	3,067,318	\$	2,340,661
Health Insurance Premium		18,064		(10,877)		(35,472)
Long-Term Disability		8,569		7,166		5,977

Pension and OPEB Plan Fiduciary Net Position

Detailed information about the pension and OPEB plan's fiduciary net position is available in the separately issued ASRS financial report. The report is available on the ASRS website at www.azasrs.gov.

B. Public Safety Personnel Retirement System

Plan Descriptions

District public safety employees who are regularly assigned hazardous duty participate in the Public Safety Personnel Retirement System (PSPRS). The PSPRS administers an agent multiple-employer defined benefit pension plan and an agent multiple-employer defined benefit health insurance premium benefit (OPEB) plan. A nine-member board known as the Board of Trustees and the participating local boards govern the PSPRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 4.

The PSPRS issues a publicly available financial report that includes their financial statements and required supplementary information. The report is available on the PSPRS website at www.psprs.com.

Benefits Provided

The PSPRS provides retirement, health insurance premium supplement, disability, and survivor benefits. State statute establishes benefits terms. Certain retirement, disability, and survivor benefits are calculated on the basis of age, average monthly compensation, and service credit as follows. See the publicly available PSPRS financial report for additional benefits information.

	Retirement Initial					
	Membership Date:					
	Tier 1	Tier 2				
Years of service and	20 years of service, any age	25 years or 15 years of credited				
age required to receive benefit	15 years of service, age 62	service, age 52.5				
Final average salary is based on	Highest 36 consecutive months of last 20 years	Highest 60 consecutive months of last 20 years				
Normal retirement	50% less 2.0% for each year of credited service less than 20 years or plus 2.0% to 2.5% for each year of credited service over 20 years, not to exceed 80%	1.5 % to 2.5% per year of credited service, not to exceed 80%				
Accidental disability retirement	50% or normal retirement, whichever is greater					
Survivor benefit: Retired members	80% to 100% of retired m	ember's pension benefit				
Active members	80% of accidental disability retirement benefit or 100% of average monthly compensation if death was the result of injuries received on the job					

Retirement and survivor benefits are subject to automatic cost-of-living adjustments based on inflation. PSPRS also provides temporary disability benefits of 50 percent of the member's compensation for up to 12 months.

Health insurance premium benefits are available to retired or disabled members with 5 years of credited service. The benefits are payable only with respect to allowable health insurance premiums for which the member is responsible. Benefits range from \$150 per month to \$260 per month depending on the age of the member and dependents.

Employees Covered by Benefit Terms

At June 30, 2018, the following employees were covered by the agent plan's benefit terms:

		PSPRS - Fire				
			Н	ealth		
	Pen	sion	Insurance			
Retirees and beneficiaries	\$	18	\$	18		
Inactive, non-retired members		18		7		
Active members		193		193		
Total	\$	229	\$	218		

Contributions

State statutes establish the pension contribution requirements for active PSPRS employees. In accordance with state statutes, annual actuarial valuations determine employer contribution requirements for PSPRS pension and health insurance premium benefits. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. Contributions rates for the year ended June 30, 2018, are indicated below. Rates are a percentage of active members' annual covered payroll.

	PSPRS - Fire
Active members – pension	7.65%
District	
Pension	25.63%
Health insurance	0.46%

The contributions to the pension and OPEB plans for the year ended were:

	Co	Contributions		
	PSPRS - Fire			
Pension	\$	3,240,966		
Health insurance		58,168		

The District's pension and OPEB contributions are paid by the same funds as the employee's salary, with the largest component coming from the General Fund.

Pension and OPEB Assets/Liability

At June 30, 2018, the District reported the following assets and liabilities.

	Net (A	Net (Assets) Liability		
	PSPRS - Fire			
Pension	\$	19,343,772		
Health insurance		167,202		

The net pension and OPEB assets/liability were measured as of June 30, 2017. The total liability used to calculate the net asset or liability was determined by an actuarial valuation as of that date. The total liability as of June 30, 2017, reflects changes of actuarial assumptions based on the results of an actuarial experience study for the 5-year period ended June 30, 2016, including decreasing the investment rate of return from 7.5 percent to 7.4 percent, decreasing the wage inflation from 4.0 percent to 3.5 percent, and updating mortality, withdrawal, disability, and retirement assumptions.

Actuarial Assumptions

The significant actuarial assumptions used to measure the total pension/OPEB liability are as follows:

	Pension	OPEB
Actuarial valuation date	June 30, 2017	June 30, 2017
Actuarial cost method	Entry age normal	Entry age normal
Investment rate of return	7.4%	7.4%
Projected salary increases	3.5%	Not applicable
Inflation	2.5%	Not applicable
Permanent benefit increase	Included	Not applicable
Mortality rates	RP-2014 tables using MP-2016 improvement scale with adjustements to match current experience	RP-2014 tables using MP-2016 improvement scale with adjustements to match current experience
Healthcare cost trend rate	Not applicable	Not applicable

Actuarial assumptions used in the June 30, 2017, valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

The long-term expected rate of return on PSPRS plan investments was determined to be 7.40 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expenses and inflation) are developed for each major asset class. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Short-term investments	2%	0.25%
Absolute return	2%	3.75%
Risk parity	4%	5.00%
Fixed income	5%	1.25%
Real assets	9%	4.52%
GTAA	10%	3.96%
Private credit	12%	6.75%
Real estate	10%	3.75%
Credit opportunities	16%	5.83%
Non-U.S. equity	14%	8.70%
U.S. equity	16%	7.60%
Total	100%	

Discount Rate

At June 30, 2017, the discount rate used to measure the total pension and OPEB liability was 7.4 percent, which was a decrease of 0.1 percent from the discount rate used as of June 30, 2016.

The projection of cash flows used to determine the PSPRS discount rates assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between the actuarially determined contribution rate and the member rate. Based on those assumptions, the plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments for these plans to determine the total pension and OPEB liability.

Changes in Net (Assets)/Liability

		Pension Health Insurance					
	In	crease (Decrease	e)	Increase (Decrease)			
			Net	Total	Total Plan		
	Total (Assets)	Plan Fiduciary	(Assets)	(Assets)	Fiduciary	(Assets)	
PSPRS - Fire	Liability	Net Position	Liability	Liability	Net Position	Liability	
Balances at June 30, 2017	\$ 46,639,900	\$29,457,123	\$ 17,182,777	\$1,201,611	\$ 921,720	\$ 279,891	
Changes for the year:							
Service cost	2,463,426		2,463,426	35,780		35,780	
Interest on the total liability	3,531,633		3,531,633	90,698		90,698	
Changes of benefit terms	338,676		338,676	16,830		16,830	
Differences between expected and actual experience in the							
measurement of the liability	2,862,034		2,862,034	(39,217)		(39,217)	
Changes of assumptions							
or other inputs	1,124,342		1,124,342	(68,340)		(68,340)	
Contributions – employer		2,446,935	(2,446,935)		39,810	(39,810)	
Contributions – employee		1,428,130	(1,428,130)				
Net investment income		3,640,691	(3,640,691)		109,600	(109,600)	
Benefit payments, including refunds							
of employee contributions	(1,566,333)	(1,566,333)		(20,376)	(20,376)		
Administrative expense		(33,014)	33,014		(970)	970	
Other changes		676,374	(676,374)				
Net changes	8,753,778	6,592,783	2,160,995	15,375	128,064	(112,689)	
Balances at June 30, 2018	\$ 55,393,678	\$ 36,049,906	\$ 19,343,772	\$1,216,986	\$1,049,784	\$ 167,202	

Sensitivity of the Net Pension and OPEB Assets (Liability) to Changes in the Discount Rate

The following presents the District's net pension and OPEB assets (liability) calculated using the discount rates noted above, as well as what the net assets (liability) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

			Cur	rent Discount		
		1% Decrease Rate		Rate	1% Increase	
PSPRS - Fire						
Rate		6.40%		7.40%		8.40%
Net pension (assets) liability	\$	28,980,107	\$	19,343,772	\$	11,671,365
Net OPEB (assets) liability		355,834		167,202		13,284

Plan Fiduciary Net Position

Detailed information about the plans' fiduciary net position is available in the separately issued PSPRS financial report. The report is available on the PSPRS website at www.psprs.com.

Expense

For the year ended June 30, 2018, the District recognized the following as pension and OPEB expense:

		Expense		
		PS	PRS - Fire	
Pension	•	\$	2,615,712	
Health insurance			55,452	

Deferred Outflows/Inflows of Resources

At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Pension				Health Insurance			
	Deferred			De	eferred			
	C	outflows of	Defe	rred Inflows	Out	flows of	Defer	red Inflows
PSPRS - Fire	F	Resources	of I	Resources	Res	sources	of R	esources
Differences between expected								
and actual experience	\$	2,653,620	\$	708,330	\$	39,670	\$	74,052
Changes of assumptions or other inputs		3,395,504						62,126
Net difference between projected and actual earnings on plan investments		1,650,887		1,290,572				31,823
Changes in proportion and differences between contributions and proportionate share of contributions								
Contributions subsequent to the measurement date		3,240,966				58,168		
Total	\$	10,940,977	\$	1,998,902	\$	97,838	\$	168,001

The amounts of deferred outflows of resources resulting from contributions subsequent to the measurement date as reported in the table above will be recognized as an adjustment of the net pension and OPEB assets/liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be recognized in pension and OPEB expense as follows:

	PSPRS - Fire					
				Health		
Year Ending June 30:	Pension		Insurance			
2019	\$	673,454	\$	(19,005)		
2020		907,464		(19,005)		
2021		695,775		(19,005)		
2022		286,602		(19,004)		
2023		550,745		(11,049)		
Thereafter		2,587,069		(41,263)		

REQUIRED SUPPLEMENTARY INFORMATION

GOLDER RANCH FIRE DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL GENERAL FUND YEAR ENDED JUNE 30, 2018

	Budge	eted Amounts	Variance with Final			
D	Original & Final Actual			Budget Positive (Negative)		
Revenues: Property taxes	\$	25,885,711	\$	25,748,421	\$	(137,290)
Intergovernmental	Ψ	392,179	Ψ	407,221	Ψ	15,042
Charges for services		4,245,051		4,479,411		234,360
Investment income		26,000		64,706		38,706
Miscellaneous		123,657		89,435		(34,222)
Total revenues		30,672,598		30,789,194		116,596
Expenditures: Current -						
Public safety - emergency services		22,359,894		22,117,838		242,056
Public safety - administration		6,946,727		6,817,449		129,278
Public safety - community safety services		99,600		64,504		35,096
Contingency		350,000				350,000
Debt service - Principal retirement		925,904		1,089,938		(164,034)
Interest and fiscal charges		194,336		239,590		(45,254)
Total expenditures		30,876,461	-	30,329,319		547,142
		, ,		22,2=2,212		<u> </u>
Excess (deficiency) of revenues over expenditures		(203,863)		459,875		663,738
Other financing sources (uses):						
Capital lease agreements		186,159		1,013,268		827,109
Total other financing sources (uses)		186,159		1,013,268		827,109
Changes in fund balances		(17,704)		1,473,143		1,490,847
Fund balances, beginning of year, as restated				8,537,452		8,537,452
Fund balances (deficits), end of year	\$	(17,704)	\$	10,010,595	\$	10,028,299

GOLDER RANCH FIRE DISTRICT SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET PENSION LIABILITY ARIZONA STATE RETIREMENT SYSTEM LAST FOUR FISCAL YEARS

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Measurement date	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014
District's proportion of the net pension (assets) liability	0.020%	0.018%	0.017%	0.015%
District's proportionate share of the net pension (assets) liability	\$ 3,067,318	\$ 2,871,485	\$ 2,625,582	\$ 2,319,839
District's covered payroll	\$ 1,921,633	\$ 1,666,230	\$ 1,552,663	\$ 1,518,869
District's proportionate share of the net pension (assets) liability as a percentage of its covered payroll	159.62%	172.33%	169.10%	152.73%
Plan fiduciary net position as a percentage of the total pension liability	69.92%	67.06%	68.35%	69.49%

GOLDER RANCH FIRE DISTRICT SCHEDULE OF PENSION CONTRIBUTIONS ALL PENSION PLANS LAST FOUR FISCAL YEARS

Avinora Stata Batinamont Sustan	<u>2018</u>			<u>2017</u>		<u>2016</u>	<u>2015</u>	
Arizona State Retirement System: Actuarially determined contribution	\$	261,018	\$	207,152	\$	180,786	\$	169,085
Contributions in relation to the actuarially determined contribution		261,018		207,152		180,786		169,085
Contribution deficiency (excess)	\$		\$		\$		\$	
District's covered payroll	\$	2,394,661	\$	1,921,633	\$	1,666,230	\$	1,552,663
Contributions as a percentage of covered payroll		10.90%	10.78%		10.85%			10.89%
Public Safety Personnel Retirement System - Fire: Actuarially determined contribution	\$	3,240,966	\$	1,669,984	\$	1,600,256	\$	1,239,451
Contributions in relation to the actuarially determined contribution		3,240,966		1,669,984		1,600,256		1,239,451
Contribution deficiency (excess)	\$		\$		\$		\$	
District's covered payroll	\$	13,813,062	\$	9,669,855	\$	9,616,923	\$	7,834,709
Contributions as a percentage of covered payroll		23.46%		17.27%		16.64%		15.82%

GOLDER RANCH FIRE DISTRICT SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY AND RELATED RATIOS PUBLIC SAFETY PERSONNEL RETIREMENT SYSTEM - FIRE LAST FOUR FISCAL YEARS

	<u>2018</u>		<u>2017</u>			<u>2016</u>	<u>2015</u>		
Measurement date	Ju	ne 30, 2017	June 30, 2016		Jι	ıne 30, 2015	Ju	ne 30, 2014	
Total pension liability									
Service cost	\$	2,463,426	\$	1,893,767	\$	1,665,435	\$	1,631,075	
Interest		3,531,633		2,926,935		2,662,254		2,320,648	
Changes of benefit terms		338,676		4,530,962				53,327	
Differences between expected and actual									
experience		2,862,034		(589,166)		(320,149)		29,015	
Changes of assumptions or other inputs		1,124,342		1,944,844				1,270,274	
Benefit payments, including refunds of									
employee contributions		(1,566,333)		(812,716)		(687,217)		(1,252,497)	
Net change in total pension liability		8,753,778		9,894,626		3,320,323		4,051,842	
Total pension liability—beginning		46,639,900		36,745,274		33,424,951		29,373,109	
Total pension liability—ending	\$	55,393,678	\$	46,639,900	\$	36,745,274	\$	33,424,951	
Plan fiduciary net position									
Contributions—employer	\$	2,446,935	\$	1,857,235	\$	1,462,125	\$	1,320,493	
Contributions—employee		1,428,130		1,168,274		1,043,183		892,042	
Net investment income		3,640,691		162,509		916,962		2,861,697	
Benefit payments, including refunds of									
employee contributions		(1,566,333)		(812,716)		(687,217)		(1,252,497)	
Administrative expense		(33,014)		(23,784)		(22,759)		(23,047)	
Other		676,374		136,088		(18,717)		54,389	
Net change in plan fiduciary net position		6,592,783		2,487,606		2,693,577		3,853,077	
Plan fiduciary net position—beginning		29,457,123		26,969,517		24,275,940		20,422,863	
Plan fiduciary net position—ending	\$	36,049,906	\$	29,457,123	\$	26,969,517	\$	24,275,940	
Net pension (assets) liability—ending	\$	19,343,772	\$	17,182,777	\$	9,775,757	\$	9,149,011	
		_		_		_		_	
Plan fiduciary net position as a percentage of the total pension liability		65.08%		63.16%		73.40%		72.63%	
Covered payroll	\$	9,669,855	\$	9,616,923	\$	7,834,709	\$	7,044,295	
Net pension (assets) liability as a percentage of covered payroll		200.04%		178.67%		124.77%		129.88%	

GOLDER RANCH FIRE DISTRICT SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS PUBLIC SAFETY PERSONNEL RETIREMENT SYSTEM - FIRE - HEALTH INSURANCE PREMIUM JUNE 30, 2018

		<u>2018</u>
Measurement date	Ju	ne 30, 2017
Total OPEB liability		
Service cost	\$	35,780
Interest		90,698
Changes of benefit terms		16,830
Differences between expected and actual experience		
		(39,217)
Changes of assumptions or other inputs		(68,340)
Benefit payments		(20,376)
Net change in total OPEB liability		15,375
Total OPEB liability—beginning		1,201,611
Total OPEB liability—ending	\$	1,216,986
Plan fiduciary net position		
Contributions—employer	\$	39,810
Contributions—employee		
Net investment income		109,600
Benefit payments		(20,376)
Administrative expense		(970)
Other		
Net change in plan fiduciary net position		128,064
Plan fiduciary net position—beginning		921,720
Plan fiduciary net position—ending	\$	1,049,784
	-	
Net OPEB (assets) liability—ending	\$	167,202
, , ,		<u> </u>
Plan fiduciary net position as a percentage of the		
total OPEB liability		86.26%
Covered payroll	\$	9,669,855
	•	
Net OPEB (assets) liability as a percentage of		
covered payroll		1.73%

GOLDER RANCH FIRE DISTRICT SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET OPEB LIABILITY ARIZONA STATE RETIREMENT SYSTEM - HEALTH INSURANCE PREMIUM JUNE 30, 2018

June 30, 2017	7
0.020%	

2018

District's proportionate share of the net

District's proportion of the net OPEB

Measurement date

(assets) liability

OPEB (assets) liability \$ (10,877)

District's covered payroll \$1,921,633

District's proportionate share of the net OPEB (assets) liability as a percentage of its covered payroll

-0.57%

Plan fiduciary net position as a

percentage of the total OPEB liability 103.57%

GOLDER RANCH FIRE DISTRICT SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET OPEB LIABILITY ARIZONA STATE RETIREMENT SYSTEM - LONG-TERM DISABILITY JUNE 30, 2018

2018

0.37%

Measurement date	June 30, 2017
District's proportion of the net OPEB (assets) liability	0.020%
District's proportionate share of the net OPEB (assets) liability	\$ 7,166
District's covered payroll	\$ 1,921,633
District's proportionate share of the net	

OPEB (assets) liability as a percentage of its covered payroll

Plan fiduciary net position as a percentage of the total OPEB liability 84.44%

GOLDER RANCH FIRE DISTRICT SCHEDULE OF OPEB CONTRIBUTIONS ALL OPEB PLANS JUNE 30, 2018

	<u>2018</u>
Arizona State Retirement System - Health Insurance Premium: Actuarially determined contribution Contributions in relation to the	\$ 10,537
actuarially determined contribution	 10,537
Contribution deficiency (excess)	\$
District's covered payroll	\$ 2,394,661
Contributions as a percentage of covered payroll	0.44%
Arizona State Retirement System - Long-Term Disability:	
Actuarially determined contribution Contributions in relation to the	\$ 3,831
actuarially determined contribution	 3,831
Contribution deficiency (excess)	\$
District's covered payroll	\$ 2,394,661
Contributions as a percentage of covered payroll	0.16%
Public Safety Personnel Retirement System - Fire - Health Insurance Premium:	
Actuarially determined contribution	\$ 58,168
Contributions in relation to the actuarially determined contribution	 58,168
Contribution deficiency (excess)	\$
District's covered payroll	\$ 13,813,062
Contributions as a percentage of covered payroll	0.42%

GOLDER RANCH FIRE DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2018

NOTE 1 – BUDGETARY BASIS OF ACCOUNTING

The adopted budget of the District is prepared on a basis consistent with accounting principles generally accepted in the United States of America.

NOTE 2 - PENSION AND OPEB PLAN SCHEDULES

Actuarial Assumptions for Valuations Performed. The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated, which is the most recent actuarial valuation. The actuarial assumptions used are disclosed in the notes to the financial statements.

Factors that Affect Trends. The actuarial assumptions used in the June 30, 2015, valuation for ASRS were based on the results of an actuarial experience study for the five-year period ended June 30, 2012. The purpose of the experience study was to review actual experience in relation to the actuarial assumptions in effect. The ASRS Board adopted the experience study recommended changes which were applied to the June 30, 2013, actuarial valuation. The study did not include an analysis of the assumed investment rate of return.

The actuarial assumptions used in the June 30, 2016, valuation for PSPRS were based on the results of an actuarial experience study for the 5-year period ended June 30, 2011. The total pension liability used to calculate the net pension liability for PSPRS was determined by an actuarial valuation as of that date. The total pension liability as of June 30, 2016, reflects changes of benefit terms and actuarial assumptions for a court ruling for funding permanent benefit increases and a decrease in the wage growth assumption from 4.5% to 4.0%. In addition, a Court ruling that a 2011 law's increasing employee contributions for members hired prior to the law's effective date was unconstitutional changed benefit terms.

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

GOLDER RANCH FIRE DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL DEBT SERVICE YEAR ENDED JUNE 30, 2018

	Budgeted	d Amounts		with Final Positive		
	Origina	l & Final		Actual	•	ative)
Revenues:	Φ.	000.004	•	000 007	Φ.	(0.007)
Property taxes	\$	832,264	\$	829,867	\$	(2,397)
Total revenues		832,264		829,867		(2,397)
Expenditures:						
Debt service - Principal retirement		596,000		596,000		
Interest and fiscal charges		150,063		152,918		(2,855)
Total expenditures		746,063		748,918		(2,855)
Changes in fund balances		86,201		80,949		(5,252)
Fund balances, beginning of year				275,964		275,964
Fund balances, end of year	\$	86,201	\$	356,913	\$	270,712

GOLDER RANCH FIRE DISTRICT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL CAPITAL PROJECTS YEAR ENDED JUNE 30, 2018

	Budgeted Amounts	Variance with Final Budget Positive	
	Original & Final	Actual	(Negative)
Revenues:			
Property taxes	\$ 520,758	\$ 520,758	\$
Total revenues	520,758	520,758	
Expenditures:			
Capital outlay	1,278,995	1,528,255	(249,260)
Total expenditures	1,278,995	1,528,255	(249,260)
Excess (deficiency) of revenues over expenditures	(758,237)	(1,007,497)	(249,260)
Other financing sources (uses):			
Capital lease agreements	725,000		(725,000)
Total other financing sources (uses)	725,000		(725,000)
Changes in fund balances	(33,237)	(1,007,497)	(974,260)
Fund balances (deficits), beginning of year, as restated		(324,543)	(324,543)
Fund balances (deficits), end of year	\$ (33,237)	\$ (1,332,040)	\$ (1,298,803)

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STATISTICAL SECTION

The statistical section presents financial statement trends as well as detailed financial and operational information not available elsewhere in the report. The statistical section is intended to enhance the reader's understanding of the information presented in the financial statements, notes to the financial statements, and other supplementary information presented in this report. The statistical section is comprised of the five categories of statistical information presented below.

Financial Trends

These schedules contain information on financial trends to help the reader understand how the District's financial position and financial activities have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the factors affecting the District's ability to generate revenue.

Debt Capacity

These schedules present information to help the reader evaluate the District's current levels of outstanding debt as well as assess the District's ability to make debt payments and/or issue additional debt in the future.

Demographic and Economic Information

These schedules present various demographic and economic indicators to help the reader understand the environment in which the District's financial activities take place and to help make comparisons with other school districts.

Operating Information

These schedules contain information about the District's operations and various resources to help the reader draw conclusions as to how the District's financial information relates to the services provided by the District.

Note: Due to cost considerations for the accumulation of data, the District has elected to present less than ten years of data, or data from less than nine years prior, for certain statistical schedules. This information will be accumulated and reported each year until the complete ten years of data is presented.

Due to the consolidation with another fire district in fiscal year 2018 amounts reported reflect the consolidated operations accordingly. Balances prior to fiscal year 2018 have not been restated to include the operations of the other fire district.

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Net Position By Component

(Accrual Basis)

						Fiscal Year				
	_	2011		2012	_	2013		2014	_	2015
Net Investment in Capital Assets	\$	6,159,328	\$	6,200,701	\$	6,516,444	\$	6,640,717	\$	7,191,068
Restricted		1,375,940		539,464		548,897		528,150		954,221
Unrestricted	_	4,767,959		4,992,071	<u> </u>	4,810,433		5,020,475		(3,981,422)
Total Primary Government Net Position	\$_	12,303,227	\$_	11,732,236	\$	11,875,774	\$_	12,189,342	\$	4,163,867
	_	2016	_	2017	_	2018				
Net Investment in Capital Assets	\$	7,672,389	\$	9,236,846	\$	11,489,341				
Restricted		352,779		311,946		393,625				
Unrestricted		(4,523,981)		(11,938,989)	. <u>-</u>	(6,331,545)				
Total Primary Government Net Position	\$	3,501,187	\$_	(2,390,197)	\$_	5,551,421	_			

Source: District financial records.

Note: The decrease in net position in fiscal year 2015 is due to the implementation of the pension standards.

Changes in Net Position

(Accrual Basis)

						Fiscal Year				
		2011	_	2012		2013		2014		2015
EXPENSES										
Governmental Activities:										
Public Safety-Fire Protection	\$	16,084,321	\$	16,290,428	\$	16,997,459	\$	17,274,232	\$	18,460,962
Interest on Long Term Debt	_	592,356		577,720	_	559,094	_	506,040		412,387
Total Primary Government Expenses	=	16,676,677		16,868,148	_	17,556,553	_	17,780,272	_	18,873,349
PROGRAM REVENUES										
Governmental Activities:										
Charges for Services		1,697,113		1,507,073		2,126,243		2,538,435		3,295,320
Operating grants & contributions	_	356,185	_	371,530	_	443,254	_	131,249	_	315,056
Total Primary Government Revenues	-	2,053,298	_	1,878,603	_	2,569,497		2,669,684		3,610,376
Total Primary Government Net Expenses	\$_	(14,623,379)	\$	(14,989,545)	\$_	(14,987,056)	\$_	(15,110,588)	\$_	(15,262,973)
General Revenues & Other Changes										
in Net Position										
Property Taxes	\$	15,704,039	\$	14,377,019	\$	15,002,161	\$	15,371,055	\$	17,022,813
Investment Income		32,752		24,417		52,011		30,977		28,328
Miscellaneous	_	36,777		17,118	_	76,422	_	22,124		40,841
Total Primary Government	_	15,773,568	. <u>-</u>	14,418,554	_	15,130,594	_	15,424,156	_	17,091,982
Change in Net Position										
Total Primary Government	\$	1,150,189	\$	(570,991)	\$	143,538	\$	313,568	\$	1,829,009

(Continued)

Changes in Net Position

(Accrual Basis)

	Fiscal Year							
		2016		2017			2018	
EXPENSES								
Governmental Activities:								
Public Safety-Fire Protection	\$	21,837,480	\$	28,391,504	\$	\$	28,086,591	
Interest on Long Term Debt	_	309,662		383,790			407,258	
Total Primary Government Expenses	_	22,147,142		28,775,294			28,493,849	
PROGRAM REVENUES								
Governmental Activities:								
Charges for Services		3,314,268		3,759,813			4,479,411	
Operating grants & contributions	_	506,456		625,157			321,564	
Total Primary Government Revenues	_	3,820,724		4,384,970			4,800,975	
Total Primary Government Net Expenses	\$_	(18,326,418)	\$	(24,390,324)	\$		(23,692,874)	
General Revenues & Other Changes								
in Net Position								
Property Taxes	\$	17,424,433	\$	18,247,838	\$		27,061,849	
Investment Income		37,175		40,069			64,706	
Miscellaneous	_	202,130		211,033			89,435	
Total Primary Government	_	17,663,738	•	18,498,940			27,215,990	
Change in Net Position								
Total Primary Government	\$ _	(662,680)	\$	(5,891,384)	\$	\$	3,523,116	
Source: District financial records.								

(Concluded)

Fund Balances - Governmental Funds

(Modified Accrual Basis)

						Fiscal Year				
	_	2011	- <u>-</u>	2012	<u> </u>	2013	. <u>-</u>	2014		2015
General Fund										
Committed	\$	5,133,944	\$	5,544,527	\$	5,268,087	\$	5,511,562	\$	6,553,262
Assigned										461,157
Unassigned		774,874					. <u>-</u>		. <u> </u>	
Total General Fund	\$	5,908,818	\$_	5,544,527	\$_	5,268,087	\$	5,511,562	\$	7,014,419
All Other Governmental Funds										
Restricted	\$	497,821	\$	499,741	\$	529,763	\$_	482,794	\$	937,297
Total All other Governmental Funds	\$	497,821	\$	499,741	\$	529,763	\$_	482,794	\$	937,297

(Continued)

Fund Balances - Governmental Funds

(Modified Accrual Basis)

		Fisc	al Y	ear		
	_	2016	_	2017	_	2018
General Fund						
Committed	\$	6,950,492	\$	6,767,528	\$	7,793,404
Unassigned		80,635				2,217,191
Total General Fund	\$	7,031,127	\$	6,767,528	\$	10,010,595
All Other Governmental Funds						
Restricted	\$	316,071	\$	275,964	\$	356,913
Unassigned		(601,718)	_	(1,171,373)	_	(1,332,040)
Total All other Governmental Funds	\$	(285,647)	\$	(895,409)	\$	(975,127)

Source: District financial records.

(Concluded)

Changes in Fund Balances - Governmental Funds and Debt Service Ratio

(Modified Accrual Basis)

						Fiscal Year				
		2011		2012	_	2013		2014		2015
REVENUES										
Taxes	\$	15,459,330	\$	14,400,806	\$	14,929,131	\$	15,310,805	\$	17,156,974
Investment Income		32,752		24,417		52,011		30,977		28,328
Charges for Services		1,689,127		1,507,073		2,126,243		2,538,435		3,295,320
Intergovernmental		356,185		371,530		400,897		139,408		329,620
Miscellaneous		44,763	_	17,118	_	76,422	_	22,124		40,841
Total Revenues	\$	17,582,157	\$	16,320,944	\$	17,584,704	\$	18,041,749	\$	20,851,083
EXPENDITURES										
Current										
Public Safety	\$	15,007,047	\$	14,910,906	\$	15,878,806	\$	16,246,534	\$	17,261,181
Capital Outlay		2,055,779		754,444		1,139,495		488,724		471,978
Debt Service:										
Principal		818,439		889,112		933,525		640,000		912,827
Interest		592,356		577,720		559,094		469,985		397,637
Debt Issuance cost										82,496
Payment to the escrow agent										200,000
Total Expenditures	\$	18,473,621	\$	17,132,182	\$	18,510,920	\$	17,845,243	\$	19,326,119
Excess (Deficiency) of Revenues	\$	(891,464)	\$_	(811,238)	\$	(926,216)	\$	196,506	\$_	1,524,964
OTHER FINANCING SOURCES (uses)										
Proceeds from Debt Issuances	\$	360,000	\$	448,867	\$	679,798	\$		\$	5,310,000
Payment to escrow agent										(5,227,504)
Proceeds from sale of capital assets							_		. <u> </u>	349,900
Total Other Financing Sources	\$	360,000	\$	448,867	\$	679,798	\$		\$	432,396
Net Change in Fund Balance	\$ _	(531,464)	\$	(362,371)	\$	(246,418)	\$	196,506	\$_	1,957,360
Debt Service as a percentage of										
noncapital expenditures		8.58%		8.82%		8.57%		6.40%		8.4

(Continued)

Changes in Fund Balances - Governmental Funds and Debt Service Ratio

(Modified Accrual Basis)

		Fisc	al Ye	ear		
		2016		2017	_	2018
REVENUES						
Taxes	\$	17,138,081	\$	18,262,016	\$ \$	27,099,046
Investment Income		37,175		40,069		64,706
Charges for Services		3,314,268		3,759,813		4,479,411
Intergovernmental		526,090		454,266		407,221
Miscellaneous		202,130		211,033		89,435
Total Revenues	\$	21,217,744	\$	22,727,197	\$_	32,139,819
EXPENDITURES						
Current						
Public Safety	\$	19,008,691	\$	21,546,721	\$	28,999,791
Capital Outlay		2,453,770		1,475,740		1,528,255
Debt Service:						
Principal		1,030,778		1,229,192		1,685,938
Interest		294,912		310,512		392,508
Debt Issuance cost				55,690		
Payment to the escrow agent						
Total Expenditures	\$	22,788,151	\$	24,617,855	\$	32,606,492
Excess (Deficiency) of Revenues	\$	(1,570,407)	\$_	(1,890,658)	\$_	(466,673
OTHER FINANCING SOURCES (uses)						
Proceeds from Debt Issuances	\$	364,171	\$	3,825,825	\$	1,013,268
Payment to escrow agent				(2,808,528)		
Proceeds from sale of capital assets	_					
Total Other Financing Sources	\$	364,171	\$_	1,017,297	\$	1,013,268
Net Change in Fund Balance	\$ _	(1,206,236)	\$_	(873,361)	\$ _	546,595
Debt Service as a percentage of noncapital expenditures		6.21%		6.75%		6.66%

Assessed and Estimated Full Cash Value of Taxable Property

(Last Ten Fiscal Years)

Fiscal Year	Full Cash Assessed Valuation (Actual Value)	Total Limited Assessed Valuation (AV)	Total Exemptions	Personal Property	Real Property	Net Limited Assessed Valuation (NAV)	NAV as a percent of of AV	Mil Rate
2018	11,114,698,106	1,194,562,191	81,675,905	41,371,077	1,071,515,209	1,112,886,286	93%	2.29
2017	7,846,369,226	865,169,007	61,708,968	16,867,752	786,592,287	803,460,039	93%	2.09
2016	7,462,920,408	836,047,970	64,474,173	17,730,345	753,843,452	771,573,797	92%	2.07
2015	7,353,451,941	832,900,767	65,448,195	19,674,351	747,778,221	767,452,572	92%	2.04
2014	7,294,163,472	828,694,963	62,890,247	31,785,594	734,019,122	765,804,716	92%	1.82
2013	7,635,729,690	869,864,390	63,941,284	33,286,885	772,636,221	805,923,106	93%	1.61
2012	7,901,108,189	905,241,426	86,932,764	33,798,443	784,510,219	818,308,662	90%	1.59
2011	7,009,936,418	883,084,638	24,858,108	35,447,163	822,779,367	858,226,530	97%	1.59
2010	6,418,773,179	792,293,652	20,293,215	31,885,784	740,114,653	772,000,437	97%	1.59
2009	4,472,059,576	771,534,876	17,824,893	31,130,337	722,579,646	753,709,983	98%	1.59

Source: State and County Abstract of the Assessment Roll, Arizona Department of Revenue, PTOC Levy Limit worksheet, District financial records

Direct and Overlapping Property Tax Rates

(per \$100 of assessed value) (Last Ten Fiscal Years)

Fiscal Year	Fire	er Ranch District - condary	Fire	er Ranch District - t Service	Amphitheater Unified School District #10		Con	Pima Community College		a County	Pinal County	
2018	\$	2.29	\$	0.10	\$	5.63	\$	1.40	\$	4.07	\$	3.87
2017	\$	2.09	\$	0.13	\$	5.49	\$	1.38	\$	4.29	\$	3.87
2016	\$	2.07	\$	0.13	\$	3.60	\$	1.30	\$	4.39	\$	3.87
2015	\$	2.04	\$	0.14	\$	3.97	\$	1.33	\$	4.28	\$	4.06
2014	\$	1.82	\$	0.14	\$	3.81	\$	1.18	\$	4.31	\$	4.15
2013	\$	1.61	\$	0.14	\$	5.92	\$	1.29	\$	3.67	\$	4.07
2012	\$	1.59	\$	0.14	\$	5.40	\$	1.08	\$	3.42	\$	4.00
2011	\$	1.59	\$	0.14	\$	5.05	\$	1.08	\$	4.29	\$	3.67
2010	\$	1.59	\$	0.16	\$	4.61	\$	1.08	\$	4.06	\$	3.85
2009	\$	1.59	\$	0.17	\$	4.86	\$	1.36	\$	4.02	\$	4.40

Source: Property Tax Rates and Assessed Values, Arizona Tax Research Foundation.

Principal Property Taxpayers FY 2018 and FY 2011

			Fiscal \	Year		
		2018			2011*	
			Percent of District's Net			Percent of District's Net
			Limited	Net Full Cash		Full Cash
	Limited Net		Assessed	Assessed		Assessed
Taxpayer	Assessed Value	Rank	Valuation	Valuation	Rank	Valuation
ORO VALLEY HOSPITAL	10,154,834	1	0.9%	7,174,782	1	0.8%
VPOVM, LLC (OV Market Place)	8,480,094	2	0.8%	5,606,939	3	0.7%
TUCSON MATHER PLAZA (Splendido)	5,100,999	3	0.5%	5,136,122	4	0.6%
VENTANA MEDICAL SYSTEMS INC	4,801,407	4	0.4%	3,777,670	5	0.4%
HONEWYWELL INTERNATIONAL INC	3,482,395	5	0.3%	7,173,330	2	0.8%
MIRAVAL RESORT AZ LLC	3,186,000	6	0.3%	3,391,868	6	0.4%
ROBSON RANCH MOUNTAINS	2,251,184	7	0.2%	2,540,637	7	0.3%
FW OVERLOOK APARTMENTS	1,885,578	8	0.2%	1,710,000	9	0.2%
TRICO ELECTRIC CO-OP	1,820,847	9	0.2%			
DESERT POINT LLC	1,667,256	10	0.1%	1,031,942	8	0.1%
Tot	al 1,112,886,286		4%	858,226,530		6%

Source: Pima/Pinal County Assessor's website *Data from 2008 was unavailable at publication

Property Tax Levies and Collections

(Accrual Basis)
(Last Ten Fiscal Years)

				Collected within the Fi Levy	scal Year of the		Total Collection	s to Date
Fiscal Year	Original Property Tax Levy	Tax Roll Corrections	Property Tax Levy (Adjusted)	Amount	% Of Levy	Collections in Subsequent Years	Amount	% Of Levy
2018	26,519,024	(139,668.00)	26,379,356	26,251,961	99.5%	2,047	26,254,008	99.5%
2017	17,836,813	(17,345)	17,819,468	17,588,080	98.7%	161,517	17,749,597	99.6%
2016	16,974,606	(2,021)	16,972,585	16,577,634	97.7%	345,120	16,922,754	99.7%
2015	16,733,540	(463)	16,733,077	16,398,624	98.0%	308,056	16,706,680	99.8%
2014	15,009,773	(61,076)	14,948,697	14,398,923	96.3%	519,921	14,918,844	99.8%
2013	13,937,646	(58,913)	13,878,733	12,805,357	92.3%	1,025,118	13,830,475	99.7%
2012	13,490,968	(8,106)	13,482,862	13,165,412	97.6%	317,450	13,482,862	100.0%
2011	14,198,710	(9,235)	14,189,475	13,785,921	97.2%	399,147	14,185,068	100.0%
2010	12,836,020	(20,277)	12,815,743	12,445,526	97.1%	363,889	12,809,415	100.0%
2009	12,577,636	(25,591)	12,552,045	11,604,812	92.5%	943,203	12,548,015	100.0%

Source: Pinal and Pima County Treasurer reports

Computation of Legal Debt Margin

(Last Ten Fiscal Years)

		ı	Fiscal Year		
	2009	2010	2011	2012	2013
Net Assessed Value	753,709,983	772,000,437	858,226,530	818,308,662	805,923,106
Debt Limit Rate (Article IX, Sect 8)	6%	6%	6%	6%	6%
Debt limit	45,222,599	46,320,026	51,493,592	49,098,520	48,355,386
Less Bond & Lease Obligations	(12,663,936)	(13,395,016)	(12,956,577)	(12,364,916)	(12,317,605)
Additional Debt Capacity	32,558,663	32,925,010	38,537,015	36,733,604	36,037,781
Debt Capacity as a percent of Total Debt Limit	72.0%	71.1%	25.2%	25.5%	25.5%

Computation of Legal Debt Margin

(Last Ten Fiscal Years)

			Fiscal Year		
	2014	2015	2016	2017	2018
Net Assessed Value	765,804,716	767,452,572	771,573,797	803,460,039	1,112,886,286
Debt Limit Rate (Article IX, Sect 8)	6%	6%	6%	6%	6%
Debt limit	45,948,283	46,047,154	46,294,428	48,207,602	66,773,177
Less Bond & Lease Obligations	(11,677,605)	(10,854,778)	(10,280,171)	(9,359,804)	(14,633,015)
Additional Debt Capacity	34,270,678	35,192,376	36,014,257	38,847,798	52,140,162
Debt Capacity as a percent of Total Debt Limit	25.4%	23.6%	22.2%	19.4%	21.9%

Source: State and County Abstract of the Assessment Roll and District financial records

Direct and Overlapping Governmental Activities Debt

Jurisdiction	**Net Direct Debt Outstanding at 6/30/2017	Percentage Applicable to district (based on 2017 NAV)	Amount Applicable to District
Pima County*	693,443,724	11.32%	78,493,332
Amphitheater Unified School District No. 10	93,685,000	40.00%	37,474,000
Town of Oro Valley	11,048,181	100.00%	11,048,181
Pinal County	171,855,000	8.38%	14,399,103
Subtotal, overlapping debt			141,414,616
Direct:			
Golder Ranch Fire District			14,633,015
Total Direct and Overlapping Debt			156,047,631

Source: Pinal and Pima County CAFR, Town of Oro Valley CAFR, June 30, 2017 and District financial records.

^{*}Excludes improvement Districts

^{**} Outstanding debt as of June 30, 2017 is the most recent information available. Includes all long-term debt instruments of the governmental activities, including bonds, notes, certificates of participation, loans and capital leases.

Outstanding Debt by Type

(Last Ten Fiscal Years)

	_		General Obligat	tion Bonds				т	otal Outstanding Debi	<u> </u>
Fiscal Year	Gross Bonded Debt	Debt Service Monies Available	Net Bonded Debt	Ratio to Assessed Value	Per Capita	Percentage of Personal Income	Capital Leases	Total	Per Capita	Percentage of Personal Income
2018	6,448,000	1,012,092	5,435,908	0.5%	67.21	0.2%	8,185,015	13,620,923	168.41	0.5%
2017	7,044,000	271,779	6,772,221	0.8%	110.14	0.3%	2,315,804	9,088,025	147.80	0.4%
2016	8,520,000	1,206,827	7,313,173	0.9%	118.93	0.3%	1,760,171	9,073,344	147.56	0.4%
2015	9,165,000	1,575,872	7,589,128	1.0%	127.64	0.4%	1,659,778	9,248,906	155.55	0.4%
2014	9,805,000	1,448,051	8,356,949	1.1%	135.91	0.4%	1,897,605	10,254,554	166.77	0.5%
2013	10,420,000	1,386,002	9,033,998	1.1%	152.17	0.4%	1,897,605	10,931,603	184.13	0.5%
2012	11,005,000	1,341,759	9,663,241	1.2%	163.66	0.4%	1,359,916	11,023,157	186.69	0.5%
2011	11,565,000	1,321,211	10,243,789	1.2%	166.42	0.4%	1,391,577	11,635,366	189.03	0.5%
2010	12,105,000	1,212,479	10,892,521	1.4%	178.42	0.5%	1,290,016	12,182,537	199.55	0.5%
2009	12,630,000	1,066,992	11,563,008	1.5%	190.44	0.5%	1,098,936	12,661,944	208.54	0.6%

Demographic and Economic Statistics

(Last Ten Fiscal Years)

Fiscal		_	Per Capita Personal	Unemployment Rate -
Year	Population	Personal Income	Income	Pima Countywide
2017	80,879	2,886,217,504	35,686	4.4%
2016	61,489	2,120,493,144	34,486	5.3%
2015	60,678	2,203,830,393	36,320	5.1%
2014	59,459	2,107,408,342	35,443	7.3%
2013	61,489	2,120,493,144	34,486	7.2%
2012	59,368	2,074,552,599	34,944	7.6%
2011	59,044	2,233,173,098	37,822	9.1%
2010	61,554	2,288,326,039	37,176	8.6%
2009	61,051	2,253,536,959	36,912	7.9%
2008	60,718	2,191,454,980	36,092	4.7%

Sources: Pima County Association of Governments, University of Arizona

^{*} Fiscal year ending 2017 is the most recent information available.

Demographic and Economic Statistics

Census Year

		201	0		2000					
<u>Community</u>	Population	Percentage of population >65 years of age	Land area (Sq Miles)	Persons / Sq Mile	Population	Percentage of population >65 years of age	Land area (Sq Miles)	Persons / Sq Mile		
Saddlebrooke	9,614	60.2%	29.29	328.2	na	na	na	na		
Catalina	7,569	18.7%	14.11	536.4	7,025	14.1%	13.9	506.6		
Town of Oro Valley	43,521	28.1%	35.53	1,154.4	29,700	22.7%	31.8	933.1		
Other	850		141.24	6.02	1,250		89.47	13.97		
US Census Bureau										
	61,554		220.17	279.6	37,975		135.17	280.9		

Principal Employers FY 2018 and FY 2009

	Fiscal Year									
		2018		2009						
Employer	Employees _	Rank	Percent of Total Employment	<u>Employees</u>	Rank	Percent of Total Employment				
Ventana Medical Systems	1,291	1	4%	680	1	5%				
Honeywell Aerospace	712	2	2%	630	2	0%				
Oro Valley Hospital	674	3	2%	560	5	4%				
Amphi Schools	435	4	1%	577	4	4%				
Miraval Resorts	377	5	1%	348	7	2%				
Town of Oro Valley	558	6	2%	416	6	3%				
Hilton El Conquistador Resort & Country Club	254	7	1%	600	3	4%				
Casa de la Luz Hospice	207	8	1%							
Splendido At Rancho Vistoso	156	9	0%							
Meggitt Securaplane	154	10	0%							
Fry's Food Stores				220	8	1%				
Home Depot				150	9	1%				
Target				135	10	1%				
*total estimated employee population	on 33,727		14%	14,828		25%				

Source: OroValleyAZ.gov, Pima County Association of Governments, Miraval Resorts HR, Arizona Daily Star and Town of Oro Valley FY2009 CAFR *based on an assumed 40.17% of total population

Full-Time Equivalent District Employees by Function

(Last Ten Fiscal Years)

_	2009	2010	2011	2012	2013
Fire and Rescue	106	110	124	127	125
Administrative and Support	24	27	29	27	28
Total	130	137	153	154	153
_	2014	2015	2016	2017	2018
Fire and Rescue	124	135	140	154	220
Administrative and Support	29	31	37	37	41
Total _	153	166	177	191	261

Source: District records.

Operating Indicators by Function

(Last Ten Fiscal Years)

	Fiscal Year									
FUNCTION	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Public Safety										
Emergency Medical Service Calls	3,208	3,612	4,202	4,367	5,233	5,404	5,997	6,324	6,694	9,031
Fire Responses	111	115	240	172	194	155	159	186	181	229
Other Responses (including hazardous condition, public service)	1,842	774	1,699	3,905	3,837	3,961	4,309	4,651	4,575	5,894
Miscellaneous - including good intent	2,177	3,009	2,309	529	493	595	719	766	807	1,055
Total	7,338	7,510	8,450	8,973	9,757	10,115	11,184	11,927	12,257	16,209

Source: District records.

Capital Assets by Function

(Last Ten Fiscal Years)

		Fiscal Year									
FUNCTION	I	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Public Safet	ty										
Number of Stations		6	7	8	8	7	7	7	7	7	10
Equipment											
Aerial/Truck/Platform		2	2	2	2	2	2	2	2	3	4
Brush Rig		4	5	5	5	3	3	3	4	4	5
Passenger Vehicles		17	17	17	19	21	20	20	24	26	37
Medic Unit		6	6	8	8	9	9	9	10	11	12
Mobile Command Unit				1	1	1	1	1	1	1	1
Pumper/Engine		6	8	8	10	8	8	9	10	11	15
Rehab Unit		1	1	1	1	1	1	1	1	1	1
Mass Casualty/MMRS		1	1	1	1	1	1	1	1	1	1
Technical Rescue		1	1	1	1	1	1	1	1	1	1
Water Tender		4	4	4	4	3	3	3	3	3	6
To	otal rolling stock	42	45	48	52	50	49	50	57	62	83

Source: District records

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